

ABDUL LATIF JAMEEL UNITED FINANCE COMPANY
(A SAUDI CLOSED JOINT STOCK COMPANY)

**FINANCIAL STATEMENTS AND INDEPENDENT
AUDITOR'S REPORT
YEAR ENDED DECEMBER 31, 2025**

ABDUL LATIF JAMEEL UNITED FINANCE COMPANY
(A SAUDI CLOSED JOINT STOCK COMPANY)

FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT
YEAR ENDED DECEMBER 31, 2025

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INDEPENDENT AUDITOR'S REPORT

To the shareholders
Abdul Latif Jameel United Finance Company
(A Saudi Closed Joint Stock Company)
Jeddah, Kingdom of Saudi Arabia

Opinion

We have audited the financial statements of Abdul Latif Jameel United Finance Company (a Saudi Closed Joint Stock Company) (the "Company"), which comprise the statement of financial position as of December 31, 2025, and the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2025, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards ("IFRSs") that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants ("SOCPA").

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing ("ISAs") as endorsed in the Kingdom of Saudi Arabia. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) as endorsed in the Kingdom of Saudi Arabia ("the Code"), that are relevant to our audit of the Company's financial statements and we have fulfilled our ethical responsibilities in accordance with the requirements of the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRSs that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by SOCPA, the Companies law and the Company's By-laws and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance i.e. the Board of Directors are responsible for overseeing the Company's financial reporting process.

INDEPENDENT AUDITOR'S REPORT – CONTINUED

To the shareholders
Abdul Latif Jameel United Finance Company
(A Saudi Closed Joint Stock Company)
Jeddah, Kingdom of Saudi Arabia

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs as endorsed in the Kingdom of Saudi Arabia will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as endorsed in the Kingdom of Saudi Arabia, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than the one resulting from error, as fraud may involve collusion, forgery, intentional omission, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

INDEPENDENT AUDITOR'S REPORT – CONTINUED

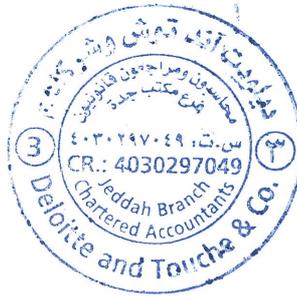
To the shareholders
Abdul Latif Jameel United Finance Company
(A Saudi Closed Joint Stock Company)
Jeddah, Kingdom of Saudi Arabia

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte and Touche & Co.
Chartered Accountants

Tamim Bin Abdullah Alhawi
Certified Public Accountant
License No. 687

16 Ramadan, 1447 AH
March 05, 2026



ABDUL LATIF JAMEEL UNITED FINANCE COMPANY
(A SAUDI CLOSED JOINT STOCK COMPANY)

STATEMENT OF FINANCIAL POSITION
AS OF DECEMBER 31, 2025

(Expressed in thousands of ﷲ unless otherwise stated)

	Note	2025	2024
ASSETS			
Non-current assets			
Property and equipment	6	76,345	59,017
Intangible assets	7	10,374	17,453
Investment classified at fair value through other comprehensive income	8	893	893
Net investment in finance lease	9	1,923,140	1,940,827
Notes receivable carried at fair value through other comprehensive income	10	11,071	9,977
Notes receivable carried at amortized cost	10	19,839	23,935
Loans and advances to customers, net	11	941,289	704,842
Other non-current assets	12	337,042	264,444
Total non-current assets		3,319,993	3,021,388
Current assets			
Net investment in finance lease	9	532,661	477,659
Notes receivables carried at fair value through other comprehensive income	10	34,182	21,078
Notes receivable carried at amortized cost	10	16,824	9,616
Loans and advances to customer, net	11	225,700	228,661
Inventories, net		73,243	82,367
Prepayments and other receivables	13	594,367	355,842
Deferred consideration receivable	12	226,806	163,833
Due from related parties	14	25,993	13,570
Cash and bank balances	15	807,652	1,060,664
Total current assets		2,537,428	2,413,290
TOTAL ASSETS		5,857,421	5,434,678
SHAREHOLDERS' EQUITY AND LIABILITIES			
Shareholders' equity			
Share capital	1	1,000,000	1,000,000
Statutory reserve	16	300,000	300,000
Retained earnings		2,162,744	1,524,157
Fair value reserve, net		3,012	449
Hedging reserve		-	(2,303)
Actuarial gains, net		56,273	55,398
Total shareholders' equity		3,522,029	2,877,701
Non-current liabilities			
Employee benefits liabilities	17	82,707	83,321
Lease liabilities	18	3,576	1,781
Bank borrowings	19	-	375,772
Derivative financial instruments	19.1	-	2,303
Other non-current liabilities	20	310,059	248,655
Total non-current liabilities		396,342	711,832

The accompanying notes from 1 to 36 form an integral part of these financial statements

ABDUL LATIF JAMEEL UNITED FINANCE COMPANY
(A SAUDI CLOSED JOINT STOCK COMPANY)

STATEMENT OF FINANCIAL POSITION – Continued
AS OF DECEMBER 31, 2025

(Expressed in thousands of ﷻ unless otherwise stated)

	Note	2025	2024
Current liabilities			
Accounts payable, accrued and other liabilities	21	1,690,546	1,399,942
Bank borrowings	19	-	226,299
Due to related parties	14	248,504	218,904
Total current liabilities		1,939,050	1,845,145
TOTAL LIABILITIES		2,335,392	2,556,977
TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES		5,857,421	5,434,678

The accompanying notes from 1 to 36 form an integral part of these financial statements

ABDUL LATIF JAMEEL UNITED FINANCE COMPANY
(A SAUDI CLOSED JOINT STOCK COMPANY)

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
YEAR ENDED DECEMBER 31, 2025

(Expressed in thousands of ﷻ unless otherwise stated)

	Note	2025	2024
Revenues	22	813,584	684,514
Direct costs	23	(103,228)	(101,045)
Gross margin		710,356	583,469
Net gain on derecognition of receivables	33	504,271	478,251
Net change in present value of assets and liabilities relating to derecognized receivables		(19,768)	(17,767)
Total operating income		1,194,859	1,043,953
Selling and marketing expenses	24	(194,460)	(175,873)
General and administrative expenses	25	(257,208)	(229,500)
Impairment charge on financial assets	26	(96,608)	(46,458)
Total operating expenses		(548,276)	(451,831)
Income from operations, net		646,583	592,122
Finance charges		(31,345)	(41,418)
Finance income	15 (a)	60,677	95,659
Other income	27	35,211	54,152
Income before zakat		711,126	700,515
Zakat	28	(72,539)	(72,200)
Net income for the year		638,587	628,315
Other comprehensive income			
<i>Items that may be reclassified to income:</i>			
Movement in fair value reserve	10.1	2,563	(981)
Movement in fair value of cash flow hedge	19.1	2,303	(2,303)
<i>Items that cannot be reclassified to income in subsequent periods:</i>			
Net change in actuarial gains / (losses) on employee benefits liabilities	17	875	(13,077)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		644,328	611,954
Basic and diluted earnings per share (expressed in ﷻ per share)	29	6.39	6.28

The accompanying notes from 1 to 36 form an integral part of these financial statements

ABDUL LATIF JAMEEL UNITED FINANCE COMPANY
(A SAUDI CLOSED JOINT STOCK COMPANY)

STATEMENT OF CHANGES IN EQUITY
YEAR ENDED DECEMBER 31, 2025

(Expressed in thousands of ﷲ unless otherwise stated)

	Note	Share capital	Statutory reserve	Retained Earnings	Fair value reserve, net	Hedging reserve	Actuarial gains, net	Total
January 1, 2024		1,000,000	300,000	1,800,742	1,430	-	68,475	3,170,647
Net income for the year		-	-	628,315	-	-	-	628,315
Net change in actuarial gains on employee benefits liabilities	17	-	-	-	-	-	(13,077)	(13,077)
Movement in fair value reserve relating to notes receivable carried at fair value through other comprehensive income	10.1	-	-	-	(981)	-	-	(981)
Movement in fair value of cash flow hedge	19.1	-	-	-	-	(2,303)	-	(2,303)
<i>Total comprehensive income for the year</i>		-	-	628,315	(981)	(2,303)	(13,077)	611,954
Dividends	30	-	-	(904,900)	-	-	-	(904,900)
December 31, 2024		1,000,000	300,000	1,524,157	449	(2,303)	55,398	2,877,701
Net income for the year		-	-	638,587	-	-	-	638,587
Net change in actuarial gains on employee benefits liabilities	17	-	-	-	-	-	875	875
Movement in fair value reserve relating to notes receivable carried at fair value through other comprehensive income	10.1	-	-	-	2,563	-	-	2,563
Movement in fair value of cash flow hedge	19.1	-	-	-	-	2,303	-	2,303
<i>Total comprehensive income for the year</i>		-	-	638,587	2,563	2,303	875	644,328
December 31, 2025		1,000,000	300,000	2,162,744	3,012	-	56,273	3,522,029

The accompanying notes from 1 to 36 form an integral part of these financial statements

ABDUL LATIF JAMEEL UNITED FINANCE COMPANY
(A SAUDI CLOSED JOINT STOCK COMPANY)

STATEMENT OF CASH FLOWS
YEAR ENDED DECEMBER 31, 2025

(Expressed in thousands of ﷲ unless otherwise stated)

	<u>2025</u>	<u>2024</u>
OPERATING ACTIVITIES		
Income before zakat	711,126	700,515
<i>Adjustments for:</i>		
Depreciation of property and equipment	12,518	13,087
Amortization of intangible assets	8,816	7,257
Impairment charge on financial assets, net	96,608	46,458
Loss on disposal of property and equipment	185	10,545
Finance charges	31,345	41,418
Finance income	(60,677)	(95,659)
Present value loss on receivables under purchase and agency agreements	(7)	(988)
Net gain on derecognition of receivables	(504,271)	(478,251)
Net change in present value of assets and liabilities relating to derecognition of receivables	19,768	17,767
Allowance for inventory	150	938
Provision for employee benefits liabilities	11,885	8,289
Provision for onerous contracts	(243)	615
	327,203	271,991
<i>Changes in operating assets and liabilities:</i>		
Net investment in finance lease	257,887	(133,616)
Notes receivable	(16,175)	(19,812)
Loans and advances to customers, net	(142,470)	(227,123)
Prepayments, other receivables and other non-current assets	(376,073)	(125,641)
Inventories	8,974	(34,951)
Due from related parties	(12,423)	(3,999)
Accounts payable, accrued and other liabilities and other non-current liabilities	348,744	239,162
Due to related parties	29,600	(1,818)
<i>Cash generated from / (used in) operations</i>	425,267	(35,807)
Employees' benefits liabilities paid	(11,624)	(9,511)
Finance charges paid	(10,482)	(8,193)
Zakat paid	(64,962)	(50,743)
Net cash generated from / (used in) operating activities	338,199	(104,254)
INVESTING ACTIVITIES		
Purchase of property and equipment and intangibles, net	(25,273)	(21,002)
Proceeds from the disposal of property and equipment	25	205
Finance income received	60,677	95,659
Proceeds from deposits	626,144	776,084
Net cash generated from investing activities	661,573	850,946
FINANCING ACTIVITIES		
Dividend paid	-	(904,900)
Repayment of lease liabilities	(3,699)	(3,547)
Finance charges paid	(20,870)	(34,213)
Bank borrowings, net	(602,071)	235,932
Cash used in financing activities	(626,640)	(706,728)
Net increase in cash and cash equivalents	373,132	39,964
Cash and cash equivalents at the beginning of the year	349,934	309,970
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR (note 15)	723,066	349,934

The accompanying notes from 1 to 36 form an integral part of these financial statements

ABDUL LATIF JAMEEL UNITED FINANCE COMPANY
(A SAUDI CLOSED JOINT STOCK COMPANY)

NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2025

(Expressed in thousands of ﷲ unless otherwise stated)

1. GENERAL INFORMATION

Abdul Latif Jameel United Finance Company (the "Company") is a Saudi Closed Joint Stock Company, initially registered in the Kingdom of Saudi Arabia as a Limited Liability Company under Commercial Registration number 4030206631, (Unified number 7001715155), issued on 28 Dhul-Hijjah 1431H (corresponding to December 4, 2010).

The Company's head office is in Jeddah. The activities of the Company include real estate financing, financing of productive assets, finance leasing, consumer financing, financing for small and medium companies and microfinance activities in the Kingdom of Saudi Arabia.

On 16 Safar 1436H (corresponding to December 8, 2014), the Company received a license from Saudi Central Bank (SAMA) to undertake activities of finance leasing, financing of productive assets and consumer financing in the Kingdom of Saudi Arabia under license number 28/AU/201412. During 2024, the Company renewed its license for another five years until 13 Safar 1451H (corresponding to June 25, 2029).

During 2022, the Company applied for a real-estate and microfinance license, which was granted during the quarter ended December 31, 2022. Consequently, the Company executed a business transfer agreement for the transfer of assets and liabilities (including the contract with employees and customers) of Abdul Latif Jameel United Real Estate Finance Company ("ALJUREF") and Bab Rizq Jameel Micro Finance Company ("BRJMF"), both being the Company's affiliates that were engaged in real estate and microfinance businesses respectively.

a) Share capital of the Company

The share capital of the Company is divided into 100,000,000 shares of ﷲ 10 each and is owned as follows:

	December 31, 2025	December 31, 2025	December 31, 2024
	<i>No. of shares of ﷲ 10 each</i>	<i>Amount ﷲ "000"</i>	<i>Amount ﷲ "000"</i>
Abdul Latif Jameel Modern Trading Company Limited	88,500,000	885,000	885,000
Altawfiq United Company	10,000,000	100,000	100,000
Taif First United Company Limited	500,000	5,000	5,000
Bader First United Company Limited	500,000	5,000	5,000
Najid Al Raeda United Company Limited	500,000	5,000	5,000
	100,000,000	1,000,000	1,000,000

The Ultimate Parent of the Company is Al Mumaizah United Company ("Ultimate Parent"). The Company, the Parent, the Ultimate Parent and other shareholders are wholly owned by Saudi shareholders.

b) Insurance arrangement

With effect from January 1, 2017, the Company entered into arrangements with Insurers for an initial period of six months, (renewed every six months) for three years. Upon each renewal, the premium rate, insurance charges and profit share was subject to be reviewed for any subsequent renewal period. As a result of this arrangement, the Company does not retain any insurance risk. During 2023, the said agreement was renewed for another three years (renewable every six months) with effect from January 1, 2023.

NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2025

(Expressed in thousands of ﷲ unless otherwise stated)

As per the terms of the insurance agreements, the Company is entitled to a profit share after the completion of three years from the expiry of the agreements, as agreed with the insurers. In respect of the underwriting years 2017 to 2019 that ended on December 31, 2019, the Company received a profit share during 2022 which was included in other income in the profit or loss of that year. In respect of the underwriting years 2020 to 2022, the Company received a profit share during 2024 which is included in other income in the profit or loss for the year ended December 31, 2024 (note 27).

During 2020, SAMA issued the Rules for Comprehensive Insurance of Motor vehicles financially leased to individuals to regulate the relationship between the financing entities and their individual customers with regard to the insurance coverage on the financially leased vehicles. As per these rules, at the end of the finance contract between the lessee and the lessor, the lessor shall pay back the lessee the extra amount of premiums paid by the lessee or shall ask the lessee to pay the extra amount paid by the lessor to the insurer for the insurance policy.

As part of the periodic installments due from customers, the Company charges customers for insurance cover on the leased properties under lease contracts. Insurance charges represent cost of insurance (premium). Consequently, premiums are paid to the insurers for the insurance cover for the properties leased. This coverage is intended to hedge any potential risks linked with such financing comprising:

- Life insurance for customers financed to cover for the outstanding exposure in the event of death;
- Insurance coverage for financed properties against potential risks including maintenance needed from time to time.

c) Branches of the Company

As of December 31, 2025, the Company operates through 68 branches (December 31, 2024: 68 branches). The accompanying financial statements include the assets, liabilities and results of these branches (including those transferred from ALJUREF and BRJMF) as the beneficial owner of these branches is the Company.

2. ADOPTION OF NEW AND REVISED STANDARDS

2.1 Amended and revised International Financial Reporting Standards (“IFRSs”) Standards that are effective for the current period

The following new and revised IFRSs, which became effective for annual periods beginning on or after January 1, 2025, have been adopted in these financial statements.

Their adoption has not had any material impact on the disclosures or on the amounts reported in these financial statements.

New and revised IFRS	Summary
Amendments to IAS 21 – Lack of Exchangeability	IASB amended IAS 21 to add requirements to help in determining whether a currency is exchangeable into another currency, and the spot exchange rate to use when it is not exchangeable. Amendment set out a framework under which the spot exchange rate at the measurement date could be determined using an observable exchange rate without adjustment or another estimation technique.

ABDUL LATIF JAMEEL UNITED FINANCE COMPANY
(A SAUDI CLOSED JOINT STOCK COMPANY)

NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2025

(Expressed in thousands of ﷲ unless otherwise stated)

New and revised IFRS	Summary
Amendments to the SASB standards to enhance their international applicability	The amendments remove and replace jurisdiction-specific references and definitions in the SASB standards, without substantially altering industries, topics or metrics

2.2 New and revised IFRS in issue but not yet effective and not early adopted

At the date of authorization of these financial statements, the Company has not applied the following new and revised IFRS Standards that have been issued but are not yet effective:

New and revised IFRSs	Effective for annual periods beginning on or after
<p>Amendments to IFRS 9 Financial Instruments and IFRS 7 Financial Instruments: Disclosures</p> <p>Under the amendments, certain financial assets including those with ESG-linked features could now meet the SPPI criterion, provided that their cash flows are not significantly different from an identical financial asset without such a feature.</p> <p>The IASB has amended IFRS 9 to clarify when a financial asset or a financial liability is recognized and derecognized and to provide an exception for certain financial liabilities settled using an electronic payment system.</p>	January 1, 2026
<p>IFRS 18, Presentation and Disclosure in Financial Statements</p> <p>IFRS 18 provides guidance on items in statement of profit or loss classified into five categories: operating; investing; financing; income taxes and discontinued operations. It defines a subset of measures related to an entity's financial performance as 'management-defined performance measures' ('MPMs'). The totals, subtotals and line items presented in the primary financial statements and items disclosed in the notes need to be described in a way that represents the characteristics of the item. It requires foreign exchange differences to be classified in the same category as the income and expenses from the items that resulted in the foreign exchange differences.</p>	January 1, 2027
<p>IFRS 19, Subsidiaries without Public Accountability: Disclosures</p> <p>IFRS 19 allows eligible subsidiaries to apply IFRS Accounting Standards with the reduced disclosure requirements of IFRS 19. A subsidiary may choose to apply the new standard in its consolidated, separate or individual financial statements provided that, at the reporting date it does not have public accountability and its parent produces consolidated financial statements under IFRS Accounting Standards.</p>	January 1, 2027

NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2025

(Expressed in thousands of ﷲ unless otherwise stated)

New and revised IFRSs	Effective for annual periods beginning on or after
<p>Amendments to IAS 21 - Translation to a Hyperinflationary Presentation Currency</p> <p>IASB amended IAS 21 to clarify the translation requirements when an entity’s presentation currency is the currency of a hyperinflationary economy, but its functional currency is not, and vice versa. The amendments require entities to translate amounts using the closing rate at the date of the most recent statement of financial position when translating from a non-hyperinflationary functional currency to a hyperinflationary presentation currency. When the presentation currency ceases to be hyperinflationary but the functional currency remains non-hyperinflationary, entities apply the current IAS 21 translation method prospectively without restating comparative amounts. Entities must disclose the application of this method, including summarised financial information about foreign operations translated under the amendments, and disclose if the economy concerned ceases to be hyperinflationary. An exception is provided for entities applying IAS 29 to translate foreign operations in accordance with the amendments.</p>	<p>January 1, 2027</p>
<p>IFRS S1, ‘General requirements for disclosure of sustainability-related financial information</p> <p>This standard includes the core framework for the disclosure of material information about sustainability-related risks and opportunities across an entity’s value chain.</p>	<p>Applicability is subject to endorsement from SOCPA.</p>
<p>IFRS S2, ‘Climate-related disclosures’ and Amendments to Greenhouse Gas Emissions Disclosures</p> <p>This is the first thematic standard issued that sets out requirements for entities to disclose information about climate-related risks and opportunities.</p> <p>The amendments to IFRS S2 aim at supporting entities applying IFRS S2 by reducing the complexity, risk of potential duplication of reporting and related costs of applying specific requirements in IFRS S2.</p> <p>The management is in the process of assessing the potential financial impact of the application of the above-mentioned standards and amendments and do not expect that the adoption of the amendments and standards listed above will have a material impact on the financial statements of the Company in future periods except for ‘IFRS 18 - Presentation and Disclosures in Financial Statements’.</p>	<p>Applicability is subject to endorsement from SOCPA.</p>
<p>Other than the above, there are no other significant IFRSs and amendments that were effective for the first time for the financial period beginning on or after January 1, 2025 and relevant to the Company’s operations.</p>	

NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2025

(Expressed in thousands of ﷻ unless otherwise stated)

3. MATERIAL ACCOUNTING POLICY INFORMATION

The material accounting policies adopted for the preparation of these financial statements are set out below. These policies have been consistently applied to all periods presented.

Statement of compliance

The accompanying financial statements have been prepared in accordance with International Financial Reporting Standards ('IFRS') that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by Saudi Organization for Chartered and Professional Accountants ('SOCPA') (collectively referred to as 'IFRS').

Basis of measurement

These financial statements are prepared under the historical cost convention using accrual basis of accounting, except for 'Investment classified at fair value through other comprehensive income' (FVOCI), a segment of notes receivable portfolio, derivative financial instrument, which have been measured at their fair values and employee benefit liabilities which have been measured at net present values of the defined benefit obligation, using actuarial present value calculations based on projected unit credit method (note 17).

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these financial statements is determined on such a basis except for leasing transactions that are within the scope of IFRS 16 Leases, and measurements that have some similarities to fair value but are not fair value, such as net realizable value in IAS 2 Inventories or value in use in IAS 36 Impairment of Assets.

Functional and presentation currency

These financial statements have been presented in ﷻ, which is the functional and presentation currency of the Company and have been rounded off to the nearest thousand Saudi Riyals, except as otherwise indicated.

Foreign currency translation

Foreign currency transactions are translated into ﷻ at the rates of exchange prevailing at the time of the transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are re-translated at the exchange rates prevailing at that date. Gains and losses from settlement and translation of foreign currency transactions are included in the statement of comprehensive income.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions.

NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2025

(Expressed in thousands of ﷻ unless otherwise stated)

Property and equipment

Recognition and measurement

Land is measured and recorded at cost. Items of property and equipment other than land are measured at cost less accumulated depreciation and accumulated impairment losses, if any. Cost includes expenditure that is directly attributable to the acquisition of the asset including any other costs directly attributable to bringing the assets to a working condition for their intended use, the costs of dismantling and removing the items and restoring the site on which they are located, where applicable.

Subsequent costs

The cost of replacing a part of an item of property and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Company, and its cost can be measured reliably. The carrying amount of the replaced part is derecognized. The costs of the day-to-day servicing of property and equipment are recognized in the statement of profit or loss and other comprehensive income as incurred.

Depreciation

Depreciation is calculated to write off the cost of items of property and equipment less their estimated residual values using the straight-line method over their estimated useful lives and is generally recognized in the profit or loss.

The estimated useful lives for the current and comparative periods are as follows:

Leasehold improvements	8% - 20%
Furniture, fixtures and equipment	20% - 25%
Computer equipment	33.33%
Motor vehicles	33.33%

Depreciation methods, estimated useful lives and residual values are reviewed at each reporting date and adjusted with the effect of any changes in estimate accounted for on a prospective basis.

Derecognition

An item of property and equipment is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Gains and losses on disposal of an item of property and equipment are determined by comparing the proceeds from disposal with the carrying amount of property and equipment, and are recognized in statement of profit or loss and other comprehensive income.

Capital work-in-progress

Capital work-in-progress ("CWIP") represents all costs relating directly to the ongoing projects in progress and are capitalized as property and equipment or intangible asset, when the project is completed. CWIP is carried at cost less accumulated impairment losses, if any.

Cost includes expenditure that is directly attributable to the acquisition of the items. Depreciation of these assets, on the same basis as other same class of assets, commences when the assets are available for their intended use.

Right-of-use assets

The Company recognizes right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognized, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term. Currently, right-of-use assets are depreciated using an average rate of 33%. Right-of-use assets are subject to impairment.

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Intangible assets - computer software

The intangible assets that the Company holds consists of computer software which have finite useful lives and are measured at cost less accumulated amortization and accumulated impairment losses, if any. Capital work in progress represents cost incurred in relation to enhancements to an existing software.

Subsequent costs

Subsequent expenditure is capitalized only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognize in profit or loss as incurred.

Amortization

Amortization is calculated to write off the cost of intangible assets less their estimated residual values using the straight-line method over their estimated useful lives and is generally recognized in profit or loss.

The estimated useful lives for the current and previous year of intangible asset is 3 years.

Amortization methods, useful lives and residual values are reviewed at each reporting date and adjusted with the effect of any changes in estimate accounted for on a prospective basis.

Derecognition

An intangible asset is derecognized on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognized in profit or loss when the asset is derecognized.

Impairment of non-financial assets

The carrying amounts of the non-financial assets are reviewed at the end of each reporting date or more frequently to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

An impairment loss is recognized if the carrying amount of an asset or a cash-generating unit exceeds the recoverable amount.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell.

In assessing value in use, the estimated future cash flows are discounted to their present values using the pre-zakat discount rate that reflects the current market assessments of time value of money and the risks specific to the asset. The fair value less cost to sell is based on observable market prices or, if no observable market prices exist, estimated prices for similar assets or if no estimated prices for similar assets are available, then based on discounted future cash flow calculations.

Financial instruments

Initial recognition

Financial assets and financial liabilities are initially recognized when the Company becomes a party to the contractual provisions of the instrument. Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss, if any) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognized immediately in profit or loss.

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Financial assets

All regular way purchases or sales of financial assets are recognized and derecognized on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

All recognized financial assets are measured subsequently in their entirety at either amortized cost or fair value, depending on the classification of the financial assets.

The Company's financial assets comprise of bank balances, due from insurers, deferred consideration receivable, receivable under purchase and agency agreement, net investment in finance lease relating to vehicles, net investment in finance lease relating to real estate, notes receivables at amortized cost, notes receivables at fair value through other comprehensive income, loans and advances to customers, net, investment classified at fair value through other comprehensive income, due from related parties, employees receivables and other receivables.

Classification and measurement

On initial recognition, financial assets are classified and measured under the following categories:

- Amortized cost;
- Fair value through other comprehensive income ("FVTOCI") - debt instruments;
- FVTOCI - equity instruments; or
- Fair value through profit or loss ("FVTPL")

Subsequent measurement

Financial assets are not reclassified subsequent to their initial recognition, except if and in the period the Company changes its business model for managing financial assets.

A financial asset is measured at amortized cost if it meets both of the following conditions:

- the asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding.

The amortized cost of a financial asset is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortization using the effective interest method of any difference between that initial amount and the maturity amount, adjusted for any loss allowance. The gross carrying amount of a financial asset is the amortized cost of a financial asset before adjusting for any loss allowance.

A debt instrument is measured at FVTOCI if it meets both of the following:

- the asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

On initial recognition of an equity instrument that is not held for trading, the Company may irrevocably elect to present subsequent changes in the investment's fair value in other comprehensive income (designated as FVTOCI - equity instrument). This election is made on an instrument by instrument basis.

By default, all other financial assets that are not classified as described above are measured at FVTPL. On initial recognition, the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortized cost or at FVTOCI at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

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Financial assets: Business model assessment

The Company makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to management.

Subsequent measurement and gains and losses

Financial assets at FVTPL	These assets are subsequently measured at fair value. Net fair value gains and losses other than those that are part of a hedging relationship, including any interest or dividend income, are recognized in profit or loss.
Financial assets at amortized Cost	These assets are subsequently measured at amortized cost using the effective interest method. The amortized cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognized in profit or loss. Any gain or loss on de-recognition is recognized in profit or loss.
Debt instruments at FVTOCI	These assets are subsequently measured at fair value. Interest income under the effective interest method, foreign exchange gains and losses and impairment are recognized in profit or loss. Other net gains and losses are recognized in OCI. On de-recognition, gains and losses accumulated in OCI are reclassified to profit or loss.
Equity instruments at FVTOCI	These assets are subsequently measured at fair value. Dividends are recognized as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognized in OCI and are not reclassified to profit or loss.

Net investment in receivables

Net investment in finance lease are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market are measured at amortized cost applying the effective interest method. Other financial assets include notes receivables, advances to employees, loans and advances to customers, due from related parties, bank balances and other receivables and are also measured on the same basis as net investment in finance lease.

Effective Interest Method

The effective interest method is a method of calculating the amortized cost of a debt instrument and of allocating interest income over the relevant period. For financial assets other than purchased or originated credit-impaired financial assets (i.e. assets that are credit-impaired on initial recognition), the effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) excluding expected credit losses, through the expected life of the debt instrument, or, where appropriate, a shorter period, to the gross carrying amount of the debt instrument on initial recognition. For purchased or originated credit-impaired financial assets, a credit-adjusted effective interest rate is calculated by discounting the estimated future cash flows, including expected credit losses, to the amortized cost of the debt instrument on initial recognition.

Financial liabilities and equity

Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities.

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Financial liabilities

Classification, subsequent measurement and gains and losses

Financial liabilities are classified as measured at amortized cost or FVTPL. A financial liability is classified as at FVTPL if:

- 1) it is contingent consideration of an acquirer in a business combination
- 2) classified as held for trading, or
- 3) it is a derivative or it is designated as at FVTPL on initial recognition.

Financial liabilities at amortized are initially measured at fair value and subsequently measured at amortized cost using the effective interest method.

Interest expense and foreign exchange gains and losses are recognized in profit or loss. Any gain or loss on de-recognition is also recognized in profit or loss and other comprehensive income.

Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognized in profit or loss to the extent that they are not part of a designated hedging relationship.

Significant financial liabilities of the Company include payable under purchase and agency agreements accounts payable, due to insurers, other payables, bank borrowings, due to related parties, derivative financial instruments and lease liabilities. These financial liabilities are initially measured at fair value and subsequently at amortized cost using the effective interest method.

Modifications of financial assets and financial liabilities

Financial assets

If the terms of a financial asset are modified, the Company evaluates whether the cash flows of the modified asset are substantially different. If the cash flows are substantially different, then the contractual rights to cash flows from the original financial asset are deemed to have expired. In this case, the original financial asset is derecognized and a new financial asset is recognized at fair value.

If the cash flows of the modified asset carried at amortized cost are not substantially different, then the modification does not result in derecognition of the financial asset. In this case, the Company recalculates the gross carrying amount of the financial asset and recognizes the amount arising from adjusting the gross carrying amount as a modification gain or loss in the statement of income. If such a modification is carried out because of financial difficulties of the borrower, then the gain or loss is presented together with impairment losses. In other cases, it is presented as interest income/loss.

Financial liabilities

The Company derecognizes a financial liability when its terms are modified and the cash flows of the modified liability are substantially different. In this case, a new financial liability based on the modified terms is recognized at fair value.

The difference between the carrying amount of the financial liability extinguished and the new financial liability recognized with modified terms is recognized in statement of comprehensive income.

De-recognition

Financial assets

The Company derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the financial assets and substantially all of the risks and rewards of ownership of the financial asset to another entity. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognizes its retained interest in the asset and an associated liability for amounts it may have to pay. If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognize the financial asset and also recognizes a collateralized borrowing for the proceeds received.

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On derecognition of a financial asset measured at amortized cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognized in profit or loss. In addition, on derecognition of an investment in a debt instrument classified as at FVTOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is reclassified to profit or loss. In contrast, on derecognition of an investment in equity instrument which the Company has elected on initial recognition to measure at FVTOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is not reclassified to profit or loss, but is transferred to retained earnings.

On derecognition of net investment in finance lease, notes receivable and loans and advances to customers sold to banks under various purchase and agency agreements, a financial asset or, where applicable a part of a financial asset or part of a group of similar financial assets is derecognised when:

- the contractual right to receive cash flows from the asset has expired; or
- the contractual right to receive cash flows from the asset has expired, but the Company has assumed an obligation to pay them in full without material delay to counter party under a "pass through" arrangement; or
- the Company has transferred its contractual right to receive cash flows from the asset and either (a) has transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Any resulting gains or losses on derecognition of financial assets are recognised in profit or loss at the time of derecognition of financial assets.

When the Company has transferred its contractual right to receive cash flows from an asset or has entered into a "pass through" arrangement, whereby it has assumed an obligation to pay cash flows from an asset in full without material delay to a counterparty, but has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognised to the extent of the Company's continuing involvement in the asset in accordance with IFRS.

Where the Company is appointed to service the derecognised financial asset for a fee (agency fee), the Company recognises either a net servicing asset or a net servicing liability for that servicing contract. If the fee to be received is not expected to compensate the Company adequately for performing the service, a net servicing liability for the servicing obligation is recognised at its fair value. If the fee to be received is expected to be more than adequate compensation for the services to be provided, a servicing asset is recognised for the servicing right at an amount determined on a basis in accordance with IFRS. Following initial recognition, net servicing assets, being intangible assets, are carried at cost less any accumulated amortisation and any accumulated impairment losses.

Net servicing assets are amortised over their definite useful economic life (in conformity with the collection arrangements with the banks) and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation of net servicing asset is charged to the statement of income.

Net servicing liabilities are recorded as provision under IAS 37 and are required to be reviewed at the end of each reporting period and adjusted to reflect current best estimates.

Financial liabilities

The Company derecognizes financial liabilities when and only when its contractual obligations are discharged or cancelled or have expired. The difference between the carrying amount of the financial liability derecognized and the consideration paid and payable is recognized in the statement of profit or loss and other comprehensive income.

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The Company also derecognizes a financial liability when its terms are modified and the cash flows under the modified terms are substantially different. In this case, a new financial liability based on the modified terms is recognized at fair value. It is assumed that the terms are substantially different if the discounted present value of the cash flows under the new terms, including any fees paid net of any fees received and discounted using the original effective rate is at least ten per cent different from the discounted present value of the remaining cash flows of the original financing. The difference between the carrying amount of the financial liability extinguished and the new financial liability with modified terms is recognized in profit or loss and other comprehensive income.

Impairment

The Company recognizes loss allowances for expected credit loss ("ECL") on the following financial instruments that are not measured at FVTPL:

- financial assets that are debt instruments; and
- loan commitments issued, if any.

No impairment loss is recognized on equity investments.

The Company measures loss allowances at an amount equal to lifetime ECL, except for the following, for which they are measured as 12-month ECL:

- debt investment securities that are determined to have low credit risk at the reporting date; and
- other financial instruments on which credit risk has not increased significantly since their initial recognition.

The Company considers a debt security to have low credit risk when their credit risk rating is equivalent to the globally understood definition of 'investment grade'. 12-month ECL are the portion of ECL that result from default events on a financial instrument that are possible within the 12 months after the reporting date.

The key inputs into the measurement of ECL are the term structure of the following variables:

- Probability of default (PD)
- Loss given default (LGD)
- Exposure at default (EAD)

The Company categorizes its financial assets into following three stages in accordance with the IFRS-9 methodology:

- Stage 1 - Financial assets that are not significantly deteriorated in credit quality since origination. The impairment allowance is recorded based on 12 months Probability of Default (PD).
- Stage 2 - Financial assets that has significantly deteriorated in credit quality since origination. The impairment allowance is recorded based on lifetime ECL and life time PD.
- Stage 3 - For financial assets that are impaired, the Company recognizes the impairment allowance based on life time PD.

The Company also considers the forward-looking information in its assessment of significant deterioration in credit risk since origination as well as the measurement of ECLs.

The forward-looking information will include the elements such as expert judgement, macroeconomic factors (e.g., oil prices, loan growth, manufacturing purchasing manager's index and consumer spending) and economic forecasts obtained through internal and external sources.

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Measurement of ECL

ECL are a probability-weighted estimate of credit losses. They are measured as follows:

- financial assets that are not credit-impaired at the reporting date: as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Company expects to receive); and
- financial assets that are credit-impaired at the reporting date: as the difference between the gross carrying amount and the present value of estimated future cash flows.

Restructured financial assets

If the terms of a financial asset are renegotiated or modified or an existing financial asset is replaced with a new one due to financial difficulties of the borrower, then an assessment is made of whether the financial asset should be derecognized and ECL are measured as follows:

- If the expected restructuring will not result in derecognition of the existing asset, then the expected cash flows arising from the modified financial asset are included in calculating the cash shortfalls from the existing asset.
- If the expected restructuring will result in derecognition of the existing asset, then the expected fair value of the new asset is treated as the final cash flow from the existing financial asset at the time of its derecognition. This amount is included in calculating the cash shortfalls from the existing financial asset that are discounted from the expected date of derecognition to the reporting date using the original special commission rate of the existing financial asset.

Credit-impaired financial assets

At each reporting date, the Company assesses whether financial assets carried at amortized cost are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have detrimental impact on the estimated future cash flows of the financial asset have occurred.

A loan that has been renegotiated due to deterioration in the borrower's condition is usually considered to be credit-impaired unless there is evidence that the risk of not receiving contractual cash flows has reduced significantly and there are no other indicators of impairment.

In making an assessment of whether an investment in sovereign debt is credit-impaired, the Company considers the following factors.

- The market's assessment of creditworthiness as reflected in the bond yields.
- The rating agencies' assessments of creditworthiness.
- The probability of debt being restructured, resulting in holders suffering losses through voluntary or mandatory debt forgiveness.
- The international support mechanisms in place to provide the necessary support as 'lender of last resort' to that country, as well as the intention, reflected in public statements, of governments and agencies to use those mechanisms. This includes an assessment of the depth of those mechanisms and, irrespective of the political intent, whether there is the capacity to fulfil the required criteria.

Presentation of allowance for ECL in the statement of financial position

Loss allowances for ECL against financial assets measured at amortized cost are presented in the statement of financial position as a deduction from the gross carrying amount of the assets. The charge or reversal for the year is presented on the statement of profit or loss and other comprehensive income under a separate line item "Impairment charge on financial assets".

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Write-off

The Company writes off receivables at the earlier of when:

- There is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation;
- Unsecured exposures (including retail, micro and small enterprises and excluding mortgages) should be written off within 360 days once they are classified as Stage 3 exposures;
- Secured exposures (including retail, micro and small enterprises and excluding mortgages) should be written off within 720 days once they are classified as Stage 3 exposures;
- Mortgages (including retail, micro and small enterprises mortgages) and corporate exposures (including medium corporates as per MSME definition by SAMA) should be written off before 1,080 days from the date they are classified as Stage 3 exposures;

Collateral valuation

To mitigate its credit risks on financial assets, the Company seeks to use collateral, where possible. The collateral comes in various forms, such as personal guarantees and other non-financial assets. Collateral, unless repossessed, is not recorded on the Company's statement of financial position. However, the fair value of collateral does not affect the calculation of ECLs. The value of the collateral is determined at inception.

Collateral repossessed

The Company's policy is to determine whether a repossessed asset can be best used for its internal operations or should be sold. Assets determined to be useful for the internal operations are transferred to their relevant asset category at the lower of their repossessed value or the carrying value of the original secured asset. Assets for which selling is determined to be a better option are transferred to inventories at the repossession date in line with the Company's policy and measured at lower of cost and NRV.

Hedge accounting

The Company uses derivative financial instruments – profit rate swaps "PRS", to hedge its interest rate risks. The Company designated PRS, at its outset, as a cash flow hedge. Such derivative financial instruments are initially recognized at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at fair value. Derivatives are carried as financial assets when the fair value is positive and as financial liabilities when the fair value is negative.

At the inception of the hedge relationship, the Company documents the relationship between the hedging instrument and the hedged item, along with its risk management objectives and its strategy for undertaking various hedge transactions. Furthermore, at the inception of the hedge and on an ongoing basis, the Company documents whether the hedging instrument is effective in offsetting changes in fair values or cash flows of the hedged item attributable to the hedged risk, which is when the hedging relationships meet all of the following hedge effectiveness requirements:

- the critical terms of the hedged item and the hedging instrument matches;
- there is an economic relationship between the hedged item and the hedging instrument;
- the effect of credit risk does not dominate the value changes that result from that economic relationship; and
- the hedge ratio of the hedging relationship is the same as that resulting from the quantity of the hedged item that the Company actually hedges and the quantity of the hedging instrument that the Company actually uses to hedge that quantity of hedged item.

If a hedging relationship ceases to meet the hedge effectiveness requirement relating to the hedge ratio but the risk management objective for that designated hedging relationship remains the same, the Company adjusts the hedge ratio of the hedging relationship (i.e. rebalances the hedge) so that it meets the qualifying criteria again.

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Furthermore, if the Company expects that some or all of the loss accumulated in cost of hedging reserve will not be recovered in the future, that amount is immediately reclassified to profit or loss.

Cash flow hedges

The effective portion of changes in the fair value of PRS that are designated and qualify as cash flow hedges is recognized in other comprehensive income and accumulated under the heading of hedging reserve, limited to the cumulative change in fair value of the hedged item from inception of the hedge. The gain or loss relating to the ineffective portion is recognized immediately in statement of profit or loss.

Amounts previously recognized in other comprehensive income and accumulated in equity are reclassified to profit or loss in the periods when the hedged item affects profit or loss, in the same line as the recognized hedged item. However, when the hedged forecast transaction results in the recognition of a non-financial asset or a non-financial liability, the gains and losses previously recognized in other comprehensive income and accumulated in equity are removed from equity and included in the initial measurement of the cost of the non-financial asset or non-financial liability. This transfer does not affect other comprehensive income. Furthermore, if the Company expects that some or all of the loss accumulated in the cash flow hedging reserve will not be recovered in the future, that amount is immediately reclassified to profit or loss.

De-recognition

The Company discontinues hedge accounting only when the hedging relationship (or a part thereof) ceases to meet the qualifying criteria (after rebalancing, if applicable). This includes instances when the hedging instrument expires or is sold, terminated or exercised. The discontinuation is accounted for prospectively.

Any gain or loss recognized in other comprehensive income and accumulated in cash flow hedge reserve at that time remains in equity and is reclassified to profit or loss when the forecast transaction occurs. When a forecast transaction is no longer expected to occur, the gain or loss accumulated in cash flow hedge reserve is reclassified immediately to profit or loss.

Dividend

The Company recognizes a liability to pay a dividend when the distribution is authorized and the distribution is no longer at the discretion of the Company. As per the Regulations for Companies, a distribution is authorized when it is approved by the shareholders of the Company. A corresponding amount is recognized directly in statement of changes in shareholders' equity.

Offsetting

Financial assets and financial liabilities are offset and the net amount reported in the statement of financial position if, and only if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the assets and settle the liabilities simultaneously.

Inventories

Inventories are stated at the lower of cost and net realizable value. Inventories include the value of the purchased vehicles for leasing where contract procedures with lessees were not completed until the date of the financial statements, vehicles and real estate properties repossessed on termination of lease contracts and the purchase value of vehicles held in stock for leasing. Net realizable value represents the estimated selling price for inventories less the costs necessary to make the sale. Any impairment loss arising as a result of carrying these assets at their net realizable values is recognized in the statement of profit or loss and other comprehensive income.

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Provisions

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

If the effect of the time value of money is material, provisions are discounted using a discount rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.

Onerous contracts

An onerous contract is one where the unavoidable costs of meeting the Company's contractual obligations exceed the expected economic benefits. If the Company has a contract that is onerous, it recognizes the present obligation under the contract as a provision. Provisions are discounted using a current pre-zakat rate that reflects, where appropriate, current market assessments of the time value of money and the risks specific to the provision. The unwinding of the discount is expensed as incurred and recognized in the statement of profit or loss and other comprehensive income.

Employee benefits liabilities

These represent end-of-service and ex-gratia benefits ("employee benefits") under defined unfunded benefit plans. End-of-service benefits, as required by Saudi Arabia Labor Law, are required to be provided based on the employees' length of service.

Till August 2024, Ex-gratia benefits represented additional post-employment benefits payable to those employees who leave the Company after completing a minimum of ten years of service. See note 17 for change in policy relating to ex-gratia benefits during 2024.

The Company's net obligations in respect of defined unfunded benefit plans ("the obligations") is calculated separately for each plan by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods; that benefit is discounted to determine its present value, and any unrecognized past service costs.

The discount rate used is the market yield on government bonds at the reporting date that has maturity dates approximating the terms of the Company's obligations. The cost of providing benefits under the defined benefit plans is determined using the projected unit credit method to determine the Company's present value of the obligation, with actuarial valuations to be carried out every third year and updated annually for the following two years for material changes, if any.

Defined benefits liability comprises of the following:

- Service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- Net interest expense/income; and
- Remeasurement gains/losses.

The Company recognizes and presents the first two components of the defined benefit costs in profit or loss. Gains/losses due to re-measurement of employee benefits liabilities are recognized in other comprehensive income immediately. Curtailment gains/losses and plan amendments are accounted for as past service cost in the profit or loss in the period of plan amendment.

The Company is also required to contribute towards a state-owned benefit plan where the Company's obligation under the plan is to make specified monthly contribution based on specified percentage of payroll cost as stipulated under the regulation. These contributions are recognized as an expense when employees have rendered the service entitling them to the contributions. Any unpaid amounts are classified as accruals.

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A liability is also recognized for benefits accruing to the employees in respect of wages and salaries, annual leaves and other related benefits in the period the related services are rendered at the undiscounted amount of the benefits expected to be paid and are classified as accruals.

Leases

The Company as a lessee

The Company assesses whether a contract is or contains a lease, at inception of the contract. The Company recognizes a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets. For these leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the lessee uses its incremental borrowing rate.

Lease payments included in the measurement of the lease liability comprise:

- Fixed lease payments (including in-substance fixed payments), less any lease incentives receivable;
- Variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date, if any;
- The amount expected to be payable by the lessee under residual value guarantees;
- The exercise price of purchase options, if the lessee is reasonably certain to exercise the options; and,
- Payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

The lease liability is presented as a separate line in the statement of financial position.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The Company remeasures the lease liability (and makes a corresponding adjustment to the related right-of-use asset) whenever:

- The lease term has changed or there is a significant event or change in circumstances resulting in a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.
- The lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using an unchanged discount rate (unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used).
- A lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Company did not make any such adjustments during the periods presented.

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The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Whenever the Company incurs an obligation for costs to dismantle and remove a leased asset, restore the site on which it is located or restore the underlying asset to the condition required by the terms and conditions of the lease, a provision is recognized and measured under IAS 37. To the extent that the costs relate to a right-of use asset, the costs are included in the related right-of-use asset, unless those costs are incurred to produce inventories.

Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Company expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

The right-of-use assets are presented as a separate line in the statement of financial position.

The Company applies IAS 36 to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss as described in the 'Property and equipment' policy.

Variable rents that do not depend on an index or rate are not included in the measurement of the lease liability and the right-of-use asset. The related payments are recognized as an expense in the period in which the event or condition that triggers those payments occurs and are included in profit or loss.

As a practical expedient, IFRS 16 permits a lessee not to separate non-lease components, and instead account for any lease and associated non-lease components as a single arrangement. The Company does not have any such arrangements as of reporting date therefore the Company has not used this practical expedient.

The Company as a lessor

The Company enters into lease agreements as a lessor, the activities of the Company include finance leasing of vehicles and real estate financing, financing of productive assets in the Kingdom of Saudi Arabia.

Leases for which the Company is a lessor are classified as finance leases or instalment sales. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease.

Amounts due from lessees under finance leases are recognized as receivables at the amount of the Company's net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Company's net investment outstanding in respect of the leases. Gross investment in finance lease represents the gross lease payments receivable by the Company, and the net investment represents the present value of these lease payments, discounted at interest rate implicit in the lease. The difference between the gross investment and unearned finance income represents net investment which is stated net of allowance for impairment loss.

Zakat

The Company is subject to the Regulations of Zakat, Tax and Customs Authority ("ZATCA") in the Kingdom of Saudi Arabia. Zakat is provided on an accruals basis. The zakat charge is computed on the zakat base. Any difference in the estimate is recorded when the final assessment is approved at which time the provision is cleared.

NOTES TO THE FINANCIAL STATEMENTS
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Claims

The amounts paid or payable in respect of the Company's obligation in respect of the insurance cover and the risks insured by the insurers are claimed from the insurers, net of salvage and subrogation recoveries and deductibles. Salvage recoveries represent the value of the damaged vehicles recorded at their net realizable values based on management's best estimate, with a corresponding payable being recorded to the insurers. The Company also has the right to pursue third parties for payment of some or all costs of claims. (i.e. subrogation). Subrogation receivables, net of allowance for potential irrecoverable amounts are recognized in other assets, with a corresponding payable being recorded to the Insurer.

Outstanding claims comprise the estimated cost of claims incurred but not settled at the reporting date together with related claims handling costs, with a corresponding receivable being recorded from the Insurers.

Provisions for claims incurred but not reported as of the reporting date are made on the basis of actuarial valuation, with a corresponding receivable being recorded from the insurers.

Value Added Tax ("VAT")

Revenue, expenses and assets are recognized net of the amount of Value Added Tax ("VAT") except:

- where VAT incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case VAT is recognized as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- receivables and payables that are stated with the amount of VAT included.

The net amount of VAT recoverable from, or payable to the ZATCA is included as part of receivables or payables in the statement of financial position.

Cash and cash equivalents

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash in hand, bank balance and short-term murabaha deposits with original maturity of three months or less.

Revenue recognition

Leasing

Gross investment in finance lease represents the gross lease payments receivable by the Company, and the net investment represents the present value of these lease payments discounted at interest rate implicit in the lease. The difference between the gross investment and the net investment is recognized as unearned finance income. Finance lease income is recognized over the period of the lease on a systematic basis, which results in a constant periodic rate of return on the net investment outstanding.

As part of the periodic installments due from customers, the Company charges customers for insurance cover on the assets under lease contracts. Insurance charges represent cost of insurance (premium). Consequently, premiums are paid to the Insurers for the insurance cover for the vehicles/real estate under finance lease, pursuant to the agreement mentioned in note 1(b).

Finance income and income from loans and advances to customers, net

Finance income and income from loans and advances to customers, net is recognized on an accrual basis using the effective yield basis.

Installment sales

Income from installment sales is recognized over the contract term using the effective yield method.

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Contract fee income

Contract fee income comprises of contract initiation fee. Contract fee income less any directly attributable expenses is deferred and recognized over the period of the contract, as an adjustment to the effective interest rate.

Income from purchase and agency agreements

Income from purchase and agency arrangements represents management fees due under the purchase and agency agreements with certain banks and is recognized on an accrual basis.

Others

Other revenue comprises recovered vehicle storage fees, vehicle registration renewal fees, car ownership transfer fees and other related fees. Revenue is recognised at a point when the related services are rendered and the amount is measurable and collectible.

Expenses

Selling and marketing expenses principally comprise of costs incurred in the marketing and sale of the Company's products/services.

General and administrative expenses include direct and indirect costs not specifically part of the operating activities of the Company. Allocations between general and administrative expenses and direct costs, when required, are made on a consistent basis.

4. CRITICAL JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Company's accounting policies, which are described in note 3, the management is required to make judgements and estimates that have a significant impact on the amounts recognized and to use certain critical estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the reporting date and the reported amounts of revenues and expenses during the reporting period. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are considered to be relevant under the circumstances. Actual results may differ from these estimates.

The significant accounting estimates impacted by these forecasts and associated uncertainties are predominantly related to expected credit losses, fair value measurement, and the assessment of the recoverable amount of non-financial assets.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods. Significant areas where management has used estimates, assumptions or exercised judgements are as follows:

Judgements

Going concern

The Company's management has made an assessment of the Company's ability to continue as a going concern and is satisfied that the Company has the resources to continue in business for the foreseeable future. Furthermore, the management is not aware of any material uncertainties that may cast significant doubt on the Company's ability to continue as a going concern. Therefore, the financial statements have been prepared on a going concern basis. In making the going concern assessment, the Company has considered a wide range of information relating to present and future projections of profitability, cashflows and other capital resources etc.

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Business model assessment

Classification and measurement of financial assets depends on the results of the SPPI and the business model test. The Company determines the business model at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. This assessment includes judgement reflecting all relevant evidence including how the performance of the assets is evaluated and their performance is measured, the risks that affect the performance of the assets and how these are managed. The Company monitors financial assets measured at amortized cost or fair value through other comprehensive income that are derecognized prior to their maturity to understand the reason for their disposal and whether the reasons are consistent with the objective of the business for which the asset was held. Monitoring is part of the Company's continuous assessment of whether the business model for which the remaining financial assets are held continues to be appropriate and if it is not appropriate whether there has been a change in business model and so a prospective change to the classification of those assets.

Fair value measurement of financial instruments

When the fair values of financial assets and financial liabilities recorded in the statement of financial position cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the discounted cash flow (DCF) model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include considerations of inputs such as prepayment risk, liquidity risk, credit risk and volatility.

Determining the lease term of contracts with renewal and termination options - Company as lessee

The Company determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Company has several lease contracts that include extension and termination options. The Company applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Company reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate. The Company included the renewal period as part of the lease term for leases due to the significance of leased assets to its operations.

Current versus non-current classification

Assets

The Company presents assets and liabilities in the statement of financial position based on current/non-current classification. An asset is current when it is:

- expected to be realized or intended to be sold or consumed in the normal operating cycle;
- held primarily for the purpose of trading;
- expected to be realized within twelve months after the reporting period; or
- cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

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Liabilities

A liability is current when it is:

- expected to be settled in the normal operating cycle;
- held primarily for the purpose of trading;
- due to be settled within twelve months after the reporting period; or
- there is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Company classifies all other liabilities as non-current.

Estimates and assumptions

Determination of servicing asset/liability

As explained in note 33, under the purchase and agency agreements, the Company has been appointed by the banks to service the receivables purchased by the banks. Assumptions used to calculate the servicing asset/liability are based on estimates of collection costs to be incurred by the Company over the life of the purchase and agency agreements.

Determination of expected defaults and discounts

As explained in note 33, in order to calculate the expected default liability under the purchase and agency agreements, the Company uses assumptions to calculate the allowance for delinquent receivables and discounts for premature terminations of contracts based on historical trends which are updated periodically (at least once in a year or more frequently when needed) based on a change in circumstances which indicate that the historical rates may not be appropriate.

Derecognition of financial assets

Under the purchase and agency agreements, the Company first sells the eligible receivables to the purchaser and then manages them on behalf of the purchaser as an agent for a monthly fee as per the terms of the said agreements. Since the Company has continuing involvement in the transferred assets, the management has carried out a quantitative analysis to conclude whether substantially all the risks and rewards have been transferred to the purchaser which requires the Company to estimate the variability in the cash flows before and after such transfer. The inputs to the quantitative model require the use of estimates and judgements at the time of derecognition. Further, since the Company does not retain control of the transferred assets, the management concluded that it can derecognize such assets.

Determination of discount rate for present value calculations

Discount rates represent the current market assessment of the risks specific to each cash flow stream, taking into consideration the time value of money and individual risks of the underlying assets that have not been incorporated in the cash flow estimates.

The discount rate calculation is based on the specific circumstances of the Company and is derived from recent market transactions and a market yields overview.

Actuarial valuation of employee benefits liabilities

The cost of the end-of-service and ex-gratia benefits ("employee benefits") under defined unfunded benefit plans is determined using an actuarial valuation. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases, and mortality rates. Due to the complexity of the valuation and its long-term nature, a defined unfunded benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed on an annual basis or more frequently, if required.

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Useful lives and residual values of property and equipment and intangibles

The management determines the estimated useful lives of its property and equipment for calculating depreciation. This estimate is determined after considering the expected usage of the asset or physical wear and tear. Management reviews the residual value and useful lives annually and future depreciation charge would be adjusted where the management believes the useful lives differ from previous estimates.

Impairment of non-financial assets

The carrying amounts of the non-financial assets are reviewed at the end of each reporting date or more frequently to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

An impairment loss is recognized if the carrying amount of an asset or a cash-generating unit exceeds the recoverable amount.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell.

In assessing value in use, the estimated future cash flows are discounted to their present values using the pre-zakat discount rate that reflects the current market assessments of time value of money and the risks specific to the asset. The fair value less cost to sell is based on observable market prices or, if no observable market prices exist, estimated prices for similar assets or if no estimated prices for similar assets are available, then based on discounted future cash flow calculations.

Impairment of finance lease, notes receivable and loans and advances to customers, net

Impairment of finance lease, notes receivable and loans and advances to customers, net requires judgement, in particular, the estimation of the amount and timing of future cash flows and collateral values when determining impairment losses and the assessment of a significant increase in credit risk. These estimates are driven by a number of factors, changes in which can result in different levels of allowances.

Models and assumptions used:

The Company uses various models and assumptions in measuring fair value of financial assets as well as in estimating ECL. Judgement is applied in identifying the most appropriate model for each type of asset, as well as for determining the assumptions used in these models, including assumptions that relate to key drivers of credit risk.

The Company's ECL calculations are outputs of complex models with a number of underlying assumptions regarding the choice of variable inputs and their interdependencies. Elements of the ECL models that are considered accounting judgements and estimates include:

- The Company's model for determination of defaults, which assigns Probabilities of Default (PDs) to the individual pool of receivables,
- The Company's criteria for assessing if there has been a significant increase in credit risk and so allowances for finance leases, notes receivable and loans and advances to customers, net should be measured on a Lifetime Expected Credit Loss (LTECL) basis and the qualitative assessment,
- The segmentation of finance leases, notes receivable and loans and advances to customers, net when their ECL is assessed on a collective basis,
- Development of ECL models, including the various formulas and the choice of inputs,
- Determination of associations between macroeconomic scenarios and, economic inputs, such as unemployment levels, and the effect on PDs; and,
- Selection of forward-looking macroeconomic scenarios and their probability weightings, to derive the economic inputs into the ECL models.

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At the reporting date, the allowance for impairment loss for finance lease relating to vehicles, finance lease relating to real estate, notes receivable, loans and advances to customers – microfinance receivables and loans and advances to customers charged for the years ended December 31, 2025 and 2024 is disclosed in note 26.

Any difference between the amounts actually collected in future periods and the amounts expected will be recognized in the statement of comprehensive income of those periods.

Significant increase in credit risk:

ECL are measured as an allowance equal to 12-month ECL for stage 1 assets, or lifetime ECL for stage 2 or stage 3 assets. An asset moves to stage 2 when its credit risk has increased significantly since initial recognition. IFRS 9 does not define what constitutes a significant increase in credit risk. In assessing whether the credit risk of an asset has significantly increased the Company takes into account qualitative and quantitative reasonable and supportable forward-looking information.

Provision for onerous arrangements

The Company enters into certain insurance arrangements with the Insurers for the insurance against physical damages arising from accidents to all leased vehicles / real estate properties under finance lease arrangements (note 1(b)). For such lease contracts, the insurance related inflows, being the collections from the customers, are fixed whereas the outflows, being the premiums paid to the insurers are renewed annually.

At each reporting date, the Company's management determines the best estimate of the future inflows and the related expected outflows over the period of the lease contract. In case the contracts are onerous, the provision for the onerous contracts is recognized. The actual results may differ from management's estimates resulting in future changes in estimated provision.

Estimating the incremental borrowing rate (Company as a lessee)

The Company cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate (IBR) to measure lease liabilities. The IBR is the rate of interest that the Company would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Company 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Company estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates.

5. SEGMENT REPORTING

A segment is a distinguishable component of the Company that is engaged either in providing products or services (a business segment) or in providing products or services within a particular economic environment (a geographic segment), which is subject to risks and rewards that are different from those of other segments.

As of December 31, 2025, the Company was engaged in lease financing of vehicles, real estate, micro financing and financing for small and medium enterprises.

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6. PROPERTY AND EQUIPMENT

	<i>Freehold Lands</i>	<i>Leasehold improvements</i>	<i>Furniture, fixture and Equipment</i>	<i>Computer equipment</i>	<i>Capital work in progress (note a)</i>	<i>Right of- use assets</i>	<i>Total</i>
Cost:							
January 1, 2025	24,037	19,902	8,914	28,188	14,250	10,458	105,749
Additions during the year	-	62	469	5,941	18,455	6,520	31,447
Transfers during the year	-	1,734	47	9,215	(12,387)	-	(1,391)
Disposals / termination	-	(370)	(229)	(62)	-	(4,369)	(5,030)
December 31, 2025	24,037	21,328	9,201	43,282	20,318	12,609	130,775
Accumulated depreciation:							
January 1, 2025	-	10,681	7,276	21,973	-	6,802	46,732
Charge for the year	-	2,558	989	5,722	-	3,249	12,518
Disposals / termination	-	(192)	(203)	(56)	-	(4,369)	(4,820)
December 31, 2025	-	13,047	8,062	27,639	-	5,682	54,430
Net book value as of							
December 31, 2025	24,037	8,281	1,139	15,643	20,318	6,927	76,345

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	<i>Freehold Lands</i>	<i>Leasehold improvements</i>	<i>Furniture, fixture and Equipment</i>	<i>Computer equipment</i>	<i>Capital work in progress (note a)</i>	<i>Right of- use assets</i>	<i>Total</i>
Cost:							
January 1, 2024	24,037	30,396	22,350	51,211	23,040	8,604	159,638
Additions during the year	-	325	566	335	10,508	3,185	14,919
Transfers during the year	-	2,850	165	5,730	(19,298)	-	(10,553)
Disposals	-	(13,669)	(14,167)	(29,088)	-	(1,331)	(58,255)
December 31, 2024	24,037	19,902	8,914	28,188	14,250	10,458	105,749
Accumulated depreciation:							
January 1, 2024	-	21,366	19,994	44,868	-	4,519	90,747
Charge for the year	-	2,424	1,392	6,146	-	3,125	13,087
Disposals	-	(13,109)	(14,110)	(29,041)	-	(842)	(57,102)
December 31, 2024	-	10,681	7,276	21,973	-	6,802	46,732
Net book value as of							
December 31, 2024	24,037	9,221	1,638	6,215	14,250	3,656	59,017

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- a) Capital work in progress represents expenditure in respect of IT related and other projects which are expected to be completed by December 31, 2026. ﷲ 1.39 million (2024: ﷲ 10.55 million) (note 6) have been transferred from capital work-in-progress under property and equipment to intangible assets.
- b) The allocation of the depreciation charge for the years ended December 31, 2025 and December 31, 2024 is as follows:

	<u>2025</u>	<u>2024</u>
Selling and marketing expenses (note 24)	5,711	5,600
General and administrative expenses (note 25)	6,807	7,487
	12,518	13,087

Amounts recognized in statement of profit or loss in respect of leases are as follows:

	<u>2025</u>	<u>2024</u>
Depreciation expense on right-of-use-asset (note 24)	3,249	3,125
Interest expense on lease liabilities (note 18)	242	329
	3,491	3,454

The Company leases several buildings for its office and branches, the average lease term is 3 years.

During the year, the total cash outflow for leases amounted to ﷲ 3.7 million (December 31, 2024: ﷲ 3.2 million). As of December 31, 2025, the Company is not committed to any short-term leases.

7. INTANGIBLE ASSETS

	<u>2025</u>	<u>2024</u>
	Computer Software	
Cost:		
January 1	33,357	51,303
Additions	346	8,807
Transfers from capital work in progress (note 6a)	1,391	10,553
Write-offs	-	(37,306)
December 31	35,094	33,357
Accumulated amortization:		
January 1	15,904	36,356
Charge for the year (note 25)	8,816	7,257
Write-offs	-	(27,709)
December 31	24,720	15,904
Net book value as of December 31	10,374	17,453

8. INVESTMENT CLASSIFIED AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

On December 12, 2017, the Company subscribed 2.38% shareholding in Saudi Company for Registration of Financial Leasing Contracts ("Registration Company"), registered in the Kingdom of Saudi Arabia. The Registration Company has been formed with other finance and leasing companies registered in the Kingdom of Saudi Arabia for registration of contracts relating to financial leases and amendments and registration and transfer of title deeds of the assets under the finance leases arrangements. The fair value of the investment as of December 31, 2025 is not materially different than the carrying amount.

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9. NET INVESTMENT IN FINANCE LEASE

	<u>2025</u>	2024
Net investment in finance lease relating to vehicles (note 9.1)	2,246,966	1,981,458
Net investment in finance lease relating to real estate (note 9.2)	208,835	437,028
Total net investment in finance lease	<u>2,455,801</u>	<u>2,418,486</u>
<i>Non-current portion</i>		
Net investment in finance lease relating to vehicles (note 9.1)	1,743,440	1,562,692
Net investment in finance lease relating to real estate (note 9.2)	179,700	378,135
	<u>1,923,140</u>	<u>1,940,827</u>
<i>Current portion</i>		
Net investment in finance lease relating to vehicles (note 9.1)	503,526	418,766
Net investment in finance lease relating to real estate (note 9.2)	29,135	58,893
	<u>532,661</u>	<u>477,659</u>

9.1 Net investment in finance lease relating to vehicles

	<u>2025</u>	2024
Gross investment in finance lease relating to vehicles	3,031,143	2,685,454
Less: unearned finance income	(691,003)	(662,417)
Present value of lease payments receivables	2,340,140	2,023,037
Less: Allowance for impairment loss (note a)	(93,174)	(41,579)
Net investment in finance lease relating to vehicles	<u>2,246,966</u>	<u>1,981,458</u>

December 31, 2025

	<u>Years</u>	<u>Gross Investment</u>	<u>Unearned finance income</u>	<u>Allowance for doubtful Debts</u>	<u>Net investment</u>
Current portion	2026	889,316	(292,616)	(93,174)	503,526
Non-current portion	2027	781,534	(203,018)	-	578,516
	2028	737,629	(110,457)	-	627,172
	2029	263,904	(54,206)	-	209,698
	2030	358,760	(30,706)	-	328,054
Total non-current portion		<u>2,141,827</u>	<u>(398,387)</u>	-	<u>1,743,440</u>
Total		<u>3,031,143</u>	<u>(691,003)</u>	<u>(93,174)</u>	<u>2,246,966</u>

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December 31, 2024					
	Years	Gross Investment	Unearned finance income	Allowance for doubtful Debts	Net investment
Current portion	2025	721,948	(261,603)	(41,579)	418,766
Non-current portion	2026	677,106	(186,812)	-	490,294
	2027	600,069	(110,605)	-	489,464
	2028	255,830	(65,096)	-	190,734
	2029	364,477	(38,268)	-	326,209
	2030	66,024	(33)	-	65,991
Total non-current portion		1,963,506	(400,814)	-	1,562,692
Total		2,685,454	(662,417)	(41,579)	1,981,458

a) The movement in allowance for impairment loss is given below:

	2025	2024
January 1	41,579	53,500
Charge / (reversal) during the year (note 26)	46,183	(10,284)
Provision transferred on closure of 'purchase and agency agreements' and terminations-net	36,832	31,869
Amounts written off during the year	(31,420)	(33,506)
December 31	93,174	41,579

b) The ageing of gross finance lease receivables relating to vehicles which are past due and considered impaired by the management is as follows:

	2025	2024
1 - 3 months	5,680	3,840
4 - 6 months	3,080	1,530
7 - 12 months	4,299	3,321
More than 12 months	4,178	9,423
	17,237	18,114

The not yet due portion of above overdue finance lease receivables relating to vehicles as of December 31, 2025 amounts to ﷲ 250 million (December 31, 2024: ﷲ 195 million).

9.2 Net investment in finance lease relating to real estate

	2025	2024
Gross investment in finance lease relating to real estate	313,897	654,120
Less: unearned finance income	(98,552)	(207,064)
Present value of lease payments receivables	215,345	447,056
Less: Allowance for impairment loss (note a)	(6,510)	(10,028)
Net investment in finance lease relating to real estate	208,835	437,028

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December 31, 2025					
	Years	Gross investment	Unearned finance income	Allowance for doubtful debts	Net investment
Current portion	2026	60,239	(24,594)	(6,510)	29,135
Non-current portion	2027	53,419	(20,137)	-	33,282
	2028	46,074	(16,189)	-	29,885
	2029	39,863	(12,560)	-	27,303
	2030	31,677	(9,524)	-	22,153
	2031	26,308	(7,009)	-	19,299
	Beyond 2031	56,317	(8,539)	-	47,778
Total non-current portion		253,658	(73,958)	-	179,700
Total		313,897	(98,552)	(6,510)	208,835

December 31, 2024					
	Years	Gross investment	Unearned finance income	Allowance for doubtful debts	Net investment
Current portion	2025	121,607	(52,686)	(10,028)	58,893
Non-current portion	2026	119,795	(42,763)	-	77,032
	2027	100,127	(33,412)	-	66,715
	2028	82,168	(25,604)	-	56,564
	2029	65,766	(18,991)	-	46,775
	2030	51,705	(13,725)	-	37,980
	Beyond 2030	112,952	(19,883)	-	93,069
Total non-current portion		532,513	(154,378)	-	378,135
Total		654,120	(207,064)	(10,028)	437,028

a) The movement in allowance for impairment loss is given below:

	2025	2024
January 1	10,028	9,727
(Reversal) / charge during the year (note 26)	(3,518)	1,391
Amounts written off during the period	-	(1,090)
December 31	6,510	10,028

b) The ageing of gross finance lease receivables relating to real estate which are past due and considered impaired by the management is as follows:

	2025	2024
1 - 3 months	186	320
4 - 6 months	207	34
7 - 12 months	1,304	430
More than 12 months	126	-
	1,823	784

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The not yet due portion of above overdue finance lease receivables relating to real estate as of December 31, 2025 amounts to ﷻ 23.5 million (December 31, 2024: ﷻ 45.89 million).

10. NOTES RECEIVABLE

Notes receivable comprise of receivables arising from instalment sales of equipment and vehicles. For the purposes of these financial statements, the notes receivable pertaining to instalment sale of vehicles have been carried at fair value through other comprehensive income (note 10.1) and notes receivable pertaining to instalment sales of equipment have been carried at amortized cost (note 10.2), as detailed below:

	<u>2025</u>	<u>2024</u>
Notes receivable carried at fair value through other comprehensive income, net (note 10.1)	<u>45,253</u>	31,055
Notes receivable carried at amortized cost (note 10.2)	<u>36,663</u>	33,551
Notes receivable carried at fair value through other comprehensive income (note 10.1) – net	<u>45,253</u>	31,055
Less: current portion	<u>(34,182)</u>	(21,078)
Non-current portion	<u>11,071</u>	9,977
Notes receivable carried at amortized cost (note 10.2) - net	<u>36,663</u>	33,551
Less: current portion	<u>(16,824)</u>	(9,616)
Non-current portion	<u>19,839</u>	23,935

10.1 Notes receivable carried at fair value through other comprehensive income

As of December 31, 2025, the amortized cost of notes receivable measured at fair value through other comprehensive income was ﷻ 42.24 million (December 31, 2024: ﷻ 30.61 million), whereas the fair value of this portfolio was determined to be ﷻ 45.25 million (December 31, 2024: ﷻ 31.06 million) resulting in fair value gain of ﷻ 3.01 million (December 31, 2024: ﷻ 0.45 million). The changes in the fair value during the year ended December 31, 2025 of ﷻ 2.56 million (December 31, 2024: ﷻ 0.98 million) are recognized in the 'statement of other comprehensive income'.

The movement in allowance for impairment loss against notes receivable carried at fair value through other comprehensive income is as follows:

	<u>2025</u>	<u>2024</u>
January 1	<u>13,011</u>	11,277
Provision transferred on closure of 'purchase and agency agreements' and terminations-net	<u>268</u>	2,319
(Reversal) / charge during the year (note 26)	<u>(10,187)</u>	1,459
Amounts written off during the year	<u>(1,164)</u>	(2,044)
Others	<u>1,642</u>	-
December 31	<u>3,570</u>	<u>13,011</u>

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10.2 Notes receivable carried at amortized cost

	<u>2025</u>	2024
Gross notes receivable	50,905	52,695
Less: unearned finance income	(10,386)	(16,897)
Present value of notes receivable	40,519	35,798
Less: Allowance for impairment loss (note a)	(3,856)	(2,247)
Net notes receivable	36,663	33,551

	<u>December 31, 2025</u>			
	Gross notes receivable	Unearned finance income	Allowance for impairment loss	Net notes receivable
Current portion	26,557	(5,877)	(3,856)	16,824
Non-current portion	24,348	(4,509)	-	19,839
Total	50,905	(10,386)	(3,856)	36,663

	<u>December 31, 2024</u>			
	Gross notes receivable	Unearned finance income	Allowance for impairment loss	Net notes receivable
Current portion	20,300	(8,437)	(2,247)	9,616
Non-current portion	32,395	(8,460)	-	23,935
Total	52,695	(16,897)	(2,247)	33,551

a) The movement in allowance for impairment loss is as follows:

	<u>2025</u>	2024
January 1	2,247	483
Charge during the year (note 26)	11,959	3,329
Amounts written off during the year	(10,350)	(1,565)
December 31	3,856	2,247

b) The ageing of notes receivables carried at fair value through other comprehensive income and at amortized cost which are past due and considered impaired by the management is as follows:

	<u>2025</u>	2024
1 - 3 months	374	321
4 - 6 months	1,063	699
7 - 12 months	3,769	1,119
More than 12 months	32,339	29,921
	37,545	32,060

The not yet due portion of above overdue notes receivables as of December 31, 2025 amounts to ﷲ 20.3 million (December 31, 2024: ﷲ 17.56 million).

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11. LOANS AND ADVANCES TO CUSTOMERS, NET

	<u>2025</u>	<u>2024</u>
Loans and advances to customers - microfinance receivables (note 11.1)	688,415	662,814
Loans and advances to customers - tawarruq receivables (note 11.2)	478,574	270,689
Total loans and advances to customers, net	<u>1,166,989</u>	<u>933,503</u>
	<u>2025</u>	<u>2024</u>
<i>Non-current portion</i>		
Loans and advances to customers - microfinance receivables (note 11.1)	588,184	494,677
Loans and advances to customers - tawarruq receivables (note 11.2)	353,105	210,165
	<u>941,289</u>	<u>704,842</u>
<i>Current portion</i>		
Loans and advances to customers - microfinance receivables (note 11.1)	100,231	168,137
Loans and advances to customers - tawarruq receivables (note 11.2)	125,469	60,524
	<u>225,700</u>	<u>228,661</u>

11.1 Loans and advances to customers - microfinance receivables

	<u>2025</u>	<u>2024</u>
Loans and advances to customers - microfinance receivables	734,604	698,743
Less: allowance for impairment loss	(46,189)	(35,929)
	<u>688,415</u>	<u>662,814</u>

	<u>Year</u>	<u>2025</u>	<u>2024</u>
Current portion	2025	-	168,137
	2026	100,231	-
Non-current portion	2026	-	222,038
	2027	175,835	176,648
	2028	173,035	82,382
	2029	138,365	13,345
	2030	98,793	264
	2031	2,156	-
Non-current portion		<u>588,184</u>	494,677
Total		<u>688,415</u>	<u>662,814</u>

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a) The movement in allowance for impairment loss is as follows:

	<u>2025</u>	<u>2024</u>
January 1	35,929	6,415
Charge during the year (note 26)	29,650	37,528
Amounts written off during the year	<u>(19,390)</u>	<u>(8,014)</u>
December 31	<u><u>46,189</u></u>	<u><u>35,929</u></u>

b) The ageing of loans and advances to customers – microfinance receivables which are past due and considered impaired by the management is as follows:

	<u>2025</u>	<u>2024</u>
1 - 3 months	1,065	1,551
4 - 6 months	1,976	1,446
7 - 12 months	6,736	2,887
More than 12 months	<u>2,805</u>	<u>1,200</u>
	<u><u>12,582</u></u>	<u><u>7,084</u></u>

The not yet due portion of above overdue loans and advances to customers – microfinance receivables as of December 31, 2025 amounts to ~~ﷲ~~ 87.5 million (December 31, 2024: ~~ﷲ~~ 67.9 million).

11.2 Loans and advances to customers - tawarruq receivables

	<u>2025</u>	<u>2024</u>
Loans and advances to customers - tawarruq receivables	510,396	300,477
Less: allowance for impairment loss	<u>(31,822)</u>	<u>(29,788)</u>
	<u><u>478,574</u></u>	<u><u>270,689</u></u>

	<u>Year</u>	<u>2025</u>	<u>2024</u>
Current portion	2025	-	60,524
	2026	125,469	-
Non-current portion	2026	-	98,847
	2027	172,445	76,332
	2028	140,333	18,870
	2029	23,184	16,017
	2030	16,975	99
	2031	<u>168</u>	-
Non-current portion		<u>353,105</u>	<u>210,165</u>
Total		<u><u>478,574</u></u>	<u><u>270,689</u></u>

a) The movement in allowance for impairment loss is as follows:

	<u>2025</u>	<u>2024</u>
January 1	29,788	27,178
Charge during the year (note 26)	22,546	13,262
Amounts written off during the year	<u>(20,512)</u>	<u>(10,652)</u>
December 31	<u><u>31,822</u></u>	<u><u>29,788</u></u>

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- b) The ageing of loans and advances to customers - tawarruq receivables which are past due and considered impaired by the management is as follows:

	<u>2025</u>	<u>2024</u>
1 - 3 months	745	527
4 - 6 months	1,938	1,441
7 - 12 months	5,092	3,044
More than 12 months	2,204	332
	<u>9,979</u>	<u>5,344</u>

The not yet due portion of above overdue loans and advances to customers – tawarruq receivables as of December 31, 2025 amounts to ﷲ 45.3 million (December 31, 2024: ﷲ 32.28 million).

12. OTHER NON-CURRENT ASSETS

	<u>2025</u>	<u>2024</u>
Employees' receivables - non-current portion	6,515	6,031
Net servicing asset (note 33)	27,040	18,097
Receivable under purchase and agency agreements - non-current portion (note 13 b)	-	-
Deferred consideration receivable - non-current portion (note 33)*	303,487	240,316
	<u>337,042</u>	<u>264,444</u>

* Current portion of deferred consideration receivables amounts to ﷲ 226.81 million (2024: ﷲ 163.8 million).

13. PREPAYMENTS AND OTHER RECEIVABLES

	<u>2025</u>	<u>2024</u>
Receivable under purchase and agency agreements (note b)	-	1,977
Prepaid expenses	315,298	266,804
Amounts due from insurers	153,602	52,890
Employees' receivables - current portion	4,395	3,527
Other receivables	121,072	30,644
	<u>594,367</u>	<u>355,842</u>

a) Amounts due from the insurer's, employees' and other receivables are unsecured and interest free. The management estimates the allowance on amounts due from the insurers, employees' receivables (both current and non-current) and other receivables at the reporting date at an amount equal to lifetime ECL. Taking into account the historical default experience and the future prospects, the management considers that these receivable balances are not impaired. There has been no change in estimation techniques or significant assumptions made during the current reporting period in assessing the allowances for these receivables.

b) This represents deferred lease and notes receivable installments in respect of sold finance lease and notes receivables under purchase and agency agreements paid to banks under the SAMA deferred payment program.

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14. RELATED PARTY TRANSACTIONS AND BALANCES

Related parties represent affiliates, shareholders, directors and key management personnel of the Company, and entities controlled, jointly controlled or significantly influenced by such parties. Pricing policies and terms of these transactions are approved by the Company's management and agreed between the concerned parties.

i) Following are the details of related party transactions entered during the year:

Related party	Nature of transaction	2025	2024
Ultimate Parent	Collections from Company's customers	-	170
	Expenses paid on behalf of	6,149	-
Affiliates	Purchases, net	1,823,424	1,910,480
	Advertisement expenses	1,020	935
	Expenses charged by affiliates, net (notes 24 and 25)	14,333	13,576
	Supports received (rebates)	66,372	23,300
	Sale of repossessed cars	74	4,099
	Repairs and maintenance	936	1,727
	Vehicles leased to*	23,045	-

*In respect of vehicles leased to affiliate, gross receivables, present value of lease payments receivables and allowance for impairment loss as of December 31, 2025 amounting to ~~ﷲ~~ 28.7 million (December 31, 2024: Nil), ~~ﷲ~~ 23.1 million (December 31, 2024: Nil) and ~~ﷲ~~ 0.1 million (December 31, 2024: Nil) respectively have been included as such in note 9.1: "Net investment in finance lease relating to vehicles".

ii) Due from related parties comprised of the following:

	2025	2024
Abdul Latif Jameel Import and Distribution Company	16,847	9,982
Bab Rizq Jameel Micro Finance Company	52	620
Al Mumaizah United Company ("Ultimate Parent")	6,149	-
Abdul Latif Jameel Technology Products Limited	-	2,603
Abdul Latif Jameel Technology Company Limited	2,945	-
Al-Tasweyah for Debts Collection Company Limited	-	332
Al Ufuq Auction Company	-	33
	25,993	13,570

The above balances are unsecured, interest free and have no fixed repayment. The management estimates the allowance on due from related party balance at the reporting date at an amount equal to lifetime ECL. No receivable from a related party at the reporting date is past due. Taking into account the historical default experience and the future prospects of the industry in which the related party operates, the management considers that the related party balance are not impaired. There has been no change in estimation techniques or significant assumptions made during the current reporting period in assessing the allowance for balance due from related party.

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iii) Due to related parties comprised the following:

	<u>2025</u>	<u>2024</u>
Abdul Latif Jameel Retail Company Limited	120,747	167,805
Abdul Latif Jameel for Automotive Wholesale Company Limited	118,266	44,273
Salim Saleh Saeed Babqui Trading Company Limited	384	3,767
Mutalabah Company for Financial Entities Debt Collection	20	74
Abdul Latif Jameel Bodywork and Paint Company Limited	146	468
Al Mumaizah United Company ("Ultimate Parent")	-	37
Abdul Latif Jameel Company Limited	7,357	-
Abdul Latif Jameel Technology Company Limited	-	256
Al-Tasweyah for Debts Collection Company Limited	698	-
Abdul Latif Jameel United Real Estate Finance Company	-	10
Bab Rizq Jameel Company Limited for Service	-	61
Abdul Latif Jameel Industrial Equipment Company Limited	886	2,153
	248,504	218,904

The total amount of compensation paid to key management personnel during the year is as follows:

	<u>2025</u>	<u>2024</u>
Directors' remuneration	15,041	9,642
Short-term employee benefits	8,000	12,000
Employee benefits liabilities	671	678
	23,712	22,320

The Company's Board of Directors includes the Board and other Board related committees (Credit and Risk Management Committee and Audit Committee). Compensation to the Company's key management personnel includes salaries, non-cash benefits allowances (excluding bonuses) and post-employment defined benefits plans.

15. CASH AND BANK BALANCES

	<u>2025</u>	<u>2024</u>
Cash in hand	1,896	950
Bank balances (note 'd')	721,170	348,984
Cash and cash equivalents	723,066	349,934
Other deposits (having maturity of more than 3 months) (note 'b', 'c' & 'd')	84,586	710,730
Cash and bank balances	807,652	1,060,664

- a) During the year, the Company earned ﷻ 60.68 million (December 31, 2024: ﷻ 95.66 million) on the murabaha local and foreign currency deposits, including call deposits and long term deposits (see 'c' below) at the rate of return ranging from 4.05% to 6.36% (December 31, 2024: 5.20% to 6.24%).
- b) As of December 31, 2025, this includes murabaha deposits of ﷻ 84.6 million (December 31, 2024: ﷻ 68.1 million) representing amounts set aside in respect of employee benefits liabilities.

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c) Details of foreign currency time deposits included in cash and bank balances are as follows:

	<u>2025</u>	2024
Bank balances	33,133	9
Other deposits (note 'd')	-	642,667
Total	<u>33,133</u>	<u>642,676</u>

d) At each reporting date, all bank balances including short-term murabaha and other deposits are assessed to have low credit risk as they are held with reputable and high credit rating domestic and foreign institutions and there has been no history of default with any of the Company's bank balance. Therefore, the probability of default based on forward looking factors and any loss given defaults are considered to be negligible.

16. STATUTORY RESERVE

As per the requirements of the Regulations for Companies in the Kingdom of Saudi Arabia, the Company has established a statutory reserve by the appropriation of at least 10% of net income until the reserve equaled to 30% of the share capital. This was achieved in prior years and any further appropriations were discontinued. This reserve is not available for dividend distribution. Under the new Regulations for Companies, which is effective January 19, 2023, the New Companies Law did not apply any mandatory statutory reserve and allowed the company to decide on the required reserves which must be specified in the relevant bylaws.

17. EMPLOYEE BENEFITS LIABILITIES

The Company operates an unfunded employees' end of service benefits and ex-gratia benefits scheme for its permanent employees.

The present value of total employee benefits liabilities recognized in the statement of financial position is as follows:

	<u>2025</u>	2024
End-of-service benefits (note 17.1)	72,846	72,760
Ex-gratia benefits (note 17.2)	9,861	10,561
	<u>82,707</u>	<u>83,321</u>

The amounts recognized in the statement of comprehensive income in respect of these benefits are as follows:

	<u>2025</u>	2024
Current service cost (note 17.1 and 17.2)	8,049	6,546
Interest cost (note 17.1 and 17.2)	3,836	3,219
Gain on curtailments (note 17.2)	-	(1,476)
	<u>11,885</u>	<u>8,289</u>

The amount recognized in the other comprehensive income in respect of these benefits are as follows:

	<u>2025</u>	2024
Net change in actuarial (gains) / losses (notes 17.1 and 17.2)	<u>(875)</u>	<u>13,077</u>

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17.1 The movement in the present value of the end-of-service benefits is as follows:

	<u>2025</u>	2024
January 1	72,760	58,065
Current service cost	8,049	6,546
Interest cost	3,342	2,658
Past service cost	-	60
Remeasurement loss / (gain) arising from:		
- financial assumptions	2,764	(489)
- experience adjustments	(3,333)	9,777
- demographic assumptions	(249)	2,887
Transfers, net	-	(513)
Benefits paid	(10,487)	(7,302)
Other	-	1,071
December 31	<u>72,846</u>	<u>72,760</u>

17.2 The movement in the present value of the ex-gratia benefits is as follows:

	<u>2025</u>	2024
January 1	10,561	12,200
Current service cost	-	-
Interest cost	494	561
Gain on curtailments (note 'a')	-	(1,476)
Remeasurement loss / (gain) arising from:		
- financial assumptions	334	(66)
- experience adjustments	(309)	(172)
- demographic assumptions	(82)	1,140
Transfers, net	-	-
Benefits paid	(1,137)	(2,209)
Other	-	583
December 31	<u>9,861</u>	<u>10,561</u>

- a) During the year ended December 31, 2023, the Company restructured a component of the benefits used for the calculation of end of service benefits for its employees effective August 31, 2023 and September 30, 2023. As a result of this change, any increase in the end of service benefits as of the date of the change was to be adjusted against the available balance of the ex-gratia benefits of the respective employees. The balance, if any, of the ex-gratia benefits, after the adjustment as of the dates of the change, shall be considered as the total benefits payable to the respective employees with no further accruals. This was accounted for as a net adjustment to the statement of profit or loss and other comprehensive income of ﷲ 11.01 million during the year ended December 31, 2023. During 2024, certain other employees' ex-gratia benefits were curtailed. This was accounted for as a net adjustment to the statement of profit or loss and other comprehensive income of ﷲ 1.5 million during the year ended December 31, 2024.

Actuarial assumptions

The main financial assumptions used to calculate the indicative defined unfunded benefit plans liabilities are as follows:

	<u>2025</u>	2024
Discount rate	4.15%	4.95%
Expected rate of salary increase	2.50%	2.50%

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Mortality rates	AM92	AM92
	Mortality	Mortality

Sensitivity analysis

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amounts shown below.

End of service benefits	December 31, 2025		December 31, 2024	
	1% increase	1% decrease	1% increase	1% decrease
Discount rate	(3,422)	3,782	(3,083)	3,391
Future salary growth	3,786	(3,487)	3,412	(3,154)

Ex-gratia benefits	December 31, 2025		December 31, 2024	
	1% increase	1% decrease	1% increase	1% decrease
Discount rate	(414)	452	(421)	458

The projected undiscounted end of services and ex-gratia liability outgoes for the next five years are as follows:

End of service	2025	2024
Year 1	5,305	9,519
Year 2	4,494	5,002
Year 3	5,101	4,024
Year 4	8,035	4,306
Year 5	3,005	6,011

Ex-gratia	2025	2024
Year 1	1,969	2,024
Year 2	1,486	2,025
Year 3	1,275	1,416
Year 4	1,327	1,213
Year 5	1,051	1,217

Significant actuarial assumptions for the determination of the defined benefit obligation are discount rate, expected salary increase and mortality. The sensitivity analysis has been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting period, while holding all other assumptions constant.

The sensitivity analysis presented may not be representative of the actual change in the employee benefits liabilities as it is unlikely that the changes in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

In presenting the sensitivity analysis, the present value of the employee benefits liabilities has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the employee benefits liabilities recognized in the statement of financial position. There was no change in the methods and assumptions used in preparing the sensitivity analysis from prior years.

As of December 31, 2025, an independent actuarial exercise has been conducted to ensure the adequacy of provision for employees' end of service benefits and ex-gratia benefits in accordance with the rules stated under the Saudi Arabian Labor Law and those set by the Company's management respectively by using the Projected Unit Credit Method as required under IAS 19 Employee Benefits.

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18. LEASE LIABILITIES

	<u>2025</u>	<u>2024</u>
January 1	2,920	3,414
Additions	6,520	3,185
Accretion of interest	242	329
Payments	(3,699)	(3,547)
Disposals	-	(461)
December 31	<u>5,983</u>	<u>2,920</u>
Analysis of:		
Non-current	3,576	1,781
Current (note 21)	2,407	1,139
	<u>5,983</u>	<u>2,920</u>

The Company does not face a significant liquidity risk with regard to its lease liabilities. Lease liabilities are monitored within the Company's treasury function and are denominated in Saudi Riyal.

19. BANK BORROWINGS

	<u>2025</u>	<u>2024</u>
<i>Borrowings at amortized costs</i>		
Social Development Bank loan (note a)	-	3,901
Arab National Bank loan (note b)	-	100,081
Al Rajhi bank loan (note c)	-	428,421
Saudi National Bank - microfinance receivables sold (note d)	-	69,668
Less: current portion of bank borrowings	-	(226,299)
Non-current portion	-	<u>375,772</u>

a) This represented loan transferred from BRJMF as a result of transfer of business during the year ended December 31, 2022. On January 12, 2022, BRJMF obtained a line of credit from the Social Development Bank ("SDB") for ﷻ 20,000,000 to provide concessional loans as per the approved criteria. Further on October 14, 2022 BRJMF obtained an additional credit from SDB for ﷻ 10,000,000 to provide concessional loans. The loans were repayable in 36 monthly installments after a grace period of 6 and 3 months respectively. The loans carried an admin fee charged by the Social Development Bank. The entire loan has been repaid during the year ended December 31, 2025.

b) This represented loan obtained from Arab National Bank on December 27, 2023. The loan was obtained for a period of three years, originally maturing on December 27, 2026 and carried a floating interest rate of 3 months Saudi Arabian Interbank Offered Rate ("SAIBOR") plus 1.25% per annum. The Company had hedged its exposure to interest rate cash flow risk by entering into a profit rate swap arrangement. The loan was repayable in 12 quarterly installments ending on the original maturity date. The loan carried an admin fee charged by the Arab National Bank. The entire loan has been prepaid during the year ended December 31, 2025 and the respective profit rate swaps have been settled at their respective fair values.

c) The Company obtained multiple loans from Al Rajhi Bank between December 2023 and August 2024, each carrying a floating interest rate of 3 months SAIBOR plus 1% per annum and an administrative fee. To manage interest rate cash flow risk, the Company had entered into profit rate swap arrangements for all loans. The loans had been obtained for terms ranging from three to six years, with original maturities between December 2026 and August 2030, and repayable in quarterly instalments ranging from 12 to 24 instalments, corresponding to their respective terms.

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However, these loans have been prepaid during the year ended December 31, 2025 and the respective profit rate swaps have been settled at their respective fair values.

- d) This represented amount received from Saudi National Bank in respect of sale of net 'Loans and advances to customers - microfinance receivables' amounting to ﷻ 67.5 million, which has been derecognized during 2025 upon meeting the requirements of applicable standards.
- e) The scheduled maturities of the bank borrowings outstanding are as follows:

	<u>2025</u>	<u>2024</u>
2024	-	-
2025	-	226,299
2026	-	199,833
2027	-	85,667
2028	-	63,167
2029	-	16,667
2030	-	10,438
	<u>-</u>	<u>602,071</u>

19.1 DERIVATIVE FINANCIAL INSTRUMENTS

The Company had entered into profit rate swap ("PRS") agreements with local commercial banks to convert floating interest rate on bank borrowings to fixed interest rate arrangements. The Company designated PRS, at its outset, as a cash flow hedge.

The cash flow hedge reserve represented the cumulative amount of gains and losses on hedging instruments deemed effective in the cash flow hedge since the hedging instrument had been designed to match the critical terms of the hedged item.

The outstanding notional value as of December 31, 2025 was Nil (December 31, 2024: ﷻ 528.04 million).

As of December 31, 2025, the PRS with negative fair value amounted to Nil (December 31, 2024: ﷻ 2.3 million), based on the valuation confirmed by the Company's bankers and included in non-current liabilities.

The movement in PRS negative fair value is as follows:

	<u>2025</u>	<u>2024</u>
January 1	2,303	-
Fair value loss on derivative financial instruments presented under other comprehensive income - effective portion	-	2,303
Fair value loss on derivative financial instruments presented under other comprehensive income – movement on derivative settlement following early loan repayments (note 19 (b) & (c))	(2,303)	-
December 31	<u>-</u>	<u>2,303</u>

During 2025, as the loans have been settled earlier than original maturities, the profit rate swaps have been settled at their respective fair values.

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20. OTHER NON-CURRENT LIABILITIES

	<u>2025</u>	<u>2024</u>
Present value of net servicing liability - non-current portion (note a)	6,572	8,339
Provision against expected defaults and discounts in respect of sold Financial assets- non-current portion (note 33) (note b)	303,487	240,316
	310,059	248,655

- a) Current portion of present value of net servicing liability amounts to ~~ﷲ~~ 11.95 million (December 31, 2024: ~~ﷲ~~ 10.4 million) and is included under accounts payable, accrued and other liabilities (note 21).
- b) Current portion of provision against expected defaults and discounts in respect of sold financial assets amounts to ~~ﷲ~~ 497.7 million (December 31, 2024: ~~ﷲ~~ 434.1) and is included in 'payable under purchase and agency agreements' under accounts payable, accrued and other liabilities (note 21).

21. ACCOUNTS PAYABLE, ACCRUED AND OTHER LIABILITIES

	<u>2025</u>	<u>2024</u>
Accounts payable – trade	99,536	157,650
Accrued expenses*	57,196	31,702
Zakat payable (note 28)	101,966	94,389
Payable under purchase and agency agreements (note 33 & note 20(b))	1,047,174	776,015
Present value of net servicing liability - current portion (note 33 & note 20 (a))	11,954	10,394
Amounts due to the insurers	157,275	87,906
Current portion of lease liabilities (note 18)	2,407	1,139
Provision for onerous arrangement (note a)	372	615
Advance collections and other payables	212,666	240,132
	1,690,546	1,399,942

*Accrued expenses include amount due to related parties amounting to ~~ﷲ~~ 7.8 million (December 31, 2024: Nil).

- a) The movement in the provision for onerous insurance arrangements is as follows:

	<u>2025</u>	<u>2024</u>
January 1	615	-
(Reversal) / charge for the year (note 23)	(243)	615
December 31	372	615

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22. REVENUES

	<u>2025</u>	<u>2024</u>
Income from finance lease relating to vehicles	287,076	237,874
Income from finance lease relating to real estate	41,177	53,588
Income from instalment sales	44,551	43,899
Income from loans and advances to customers - microfinance receivables	110,106	87,351
Income from loans and advances to customers - tawarruq receivables	93,966	74,398
Contract fee income	60,780	53,639
Income from purchase and agency agreements (note 33)	152,924	115,039
Others	23,004	18,726
	813,584	684,514

23. DIRECT COSTS

	<u>2025</u>	<u>2024</u>
Direct cost on instalment sales contracts	27,350	33,412
Direct costs on finance lease relating to vehicles	46,503	51,407
Direct costs on finance lease relating to real estate	2,984	3,499
Direct costs on loans and advances to customers - microfinance receivables	1,153	586
Direct costs on loans and advances to customers – tawarruq receivables	25,481	11,526
(Reversal) / charge for provision for onerous contract (note 21)	(243)	615
	103,228	101,045

24. SELLING AND MARKETING EXPENSES

	<u>2025</u>	<u>2024</u>
Salaries and related costs	108,537	100,727
Contribution to defined contribution plan (GOSI)	6,501	6,393
Depreciation on property and equipment (note 6)	2,462	2,475
Depreciation on right-of-use assets (note 6)	3,249	3,125
Advertisement	30,035	18,748
Communication	18,377	15,691
Expenses charged by affiliates, net (note 14)	3,023	3,023
Others	22,276	25,691
	194,460	175,873

25. GENERAL AND ADMINISTRATIVE EXPENSES

	<u>2025</u>	<u>2024</u>
Salaries and related costs	131,237	119,166
Contribution to defined contribution plan (GOSI)	5,719	4,768
Depreciation of property and equipment (note 6)	6,807	7,487
Amortization of intangibles (note 7)	8,816	7,257
Donations	21,863	17,390
Expenses charged by affiliates, net (note 14)	11,310	10,553
Others	71,456	62,879
	257,208	229,500

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26. IMPAIRMENT CHARGE ON FINANCIAL ASSETS

	<u>2025</u>	<u>2024</u>
Impairment charge / (reversal) on lease receivables relating to vehicles (note 9.1)	46,183	(10,284)
Impairment (reversal) / charge of impairment on lease receivables relating to real estate (note 9.2)	(3,518)	1,391
Impairment (reversal) / charge on notes receivable carried at fair value through other comprehensive income (note 10.1)	(10,187)	1,459
Impairment charge of impairment on notes receivable carried at amortized cost (note 10.2)	11,959	3,329
Impairment charge of impairment on loans and advances to customers - microfinance receivables (note 11.1)	29,650	37,528
Impairment charge on loans and advances to customers – tawarruq receivables (note 11.2)	22,546	13,262
Reversal of impairment on receivables under purchase and agency agreements	(25)	(227)
	<u>96,608</u>	<u>46,458</u>

27. OTHER INCOME

	<u>2025</u>	<u>2024</u>
Recoveries of amounts previously written off	29,891	35,044
Profit share recognized in insurance arrangement (see note 1(b))	-	12,326
Others	5,320	6,782
	<u>35,211</u>	<u>54,152</u>

28. ZAKAT

The principal elements of the zakat base are as follows:

	<u>2025</u>	<u>2024</u>
Non-current assets	3,319,993	3,021,388
Non-current liabilities	396,342	711,832
Closing shareholders' equity	3,522,029	2,877,701
Income before zakat	<u>711,126</u>	<u>700,515</u>

Some of these amounts have been adjusted in arriving at the zakat charge for the year.

The movement in zakat provision is as follows:

	<u>2025</u>	<u>2024</u>
January 1	94,389	72,932
Provision for the year	72,539	72,200
Payments during the year	(64,962)	(50,743)
December 31 (note 21)	<u>101,966</u>	<u>94,389</u>

Status of zakat assessments

For The ZATCA has not issued any assessment for the years ended 31 December 2013 and 31 December 2019. Given that the statutory period of 5 years to issue an assessment has lapsed, there may not be any further correspondence for the year.

The ZATCA has not yet issued the final assessments for the years ended 31 December 2020 through 2024. The Zakat declarations have been finalized for the remaining years. The Company has a zakat certificate valid up to 30 April 2026.

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29. EARNINGS PER SHARE

Basic earnings per share amounts are calculated by dividing the net income for the year by the weighted average number of ordinary shares outstanding during the year. The calculation of diluted earnings per share is not applicable to the Company. The basic and diluted earnings per share are calculated as follows:

	<u>2025</u>	<u>2024</u>
Net income for the year (<i>in SR'000</i>)	638,587	628,315
Weighted average number of ordinary shares (in'000) (note 1)	100,000	100,000
Basic and diluted earnings per share (expressed in ﷲ per share)	<u>6.39</u>	<u>6.28</u>

30. DIVIDENDS

During 2024, the Board of Directors proposed the distribution of ﷲ 904.9 million as dividend representing ﷲ 441 million, ﷲ 221.6 million and ﷲ 242.3 million out of the net profits of the Company for the years ended December 31, 2023, 2022 and 2021 respectively and the Company received no objection letter from SAMA for the said amounts for each of the years. The dividends were approved on August 15, 2024 by the shareholders and were paid by the Company during October 2024.

31. NON-CASH TRANSACTIONS

	<u>2025</u>	<u>2024</u>
Net change in actuarial gains (note 17)	(875)	13,077
End-of-service benefits transfers, net (note 17.1)	-	(513)
Ex-gratia benefits transfers, net (note 17.2)	-	-
Transfers from capital work-in-progress (note 6)	12,387	19,298
Movement in hedging reserve (note 19.1)	(2,303)	2,303
Movement in fair value reserve (note 10.1)	2,563	(981)
Receivable under purchase and agency agreements	-	1,977
Payable under purchase and agency agreements	-	<u>1,671</u>

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Company's activities expose it to a variety of financial risks: market risk (including currency risk, fair value and cash flow interest rate risks and price risk), credit risk and liquidity risk. Risk management is carried out by senior management under policies approved by those charged with governance ("TCWG"). Senior management identifies, evaluates and hedges financial risks in close co-operation with the Company's operating units. The Company's treasury function advises on the financial risks and the appropriate financial risk governance framework based on approved policies for managing each of these risks, which are summarized below.

TCWG has overall responsibility for establishment and oversight of the Company's risk management framework. The executive management team is responsible for developing and monitoring the Company's risk management policies. The team regularly meets and any changes and compliance issues are reported to TCWG.

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Risk management systems are reviewed regularly by the executive management team to reflect changes in market conditions and the Company's activities. The Company, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

Financial instruments carried on the statement of financial position include notes receivables, advances to employees, loans and advances to customers, due from related parties, bank balances, other receivables, deferred consideration receivable, payable/receivable under purchase and agency agreements, accounts payable, investment classified at fair value through other comprehensive income, due to/from insurers, other payables, bank borrowings, due to related parties, derivative financial instruments and lease liabilities. The particular recognition methods adopted are disclosed in the individual policy statements associated with each item.

Financial asset and liability is offset and net amounts reported in the financial statements, when the Company has a legally enforceable right to set off the recognized amounts and intends either to settle on a net basis, or to realize the asset and liability simultaneously.

Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Before entering into purchase and agency arrangements with banks, the Company is exposed to interest rate fair value risk on its financial assets to be sold. The Company monitors the market interest rate movements and negotiates the terms of the agreements with various banks and the majority of the receivables are sold to the banks.

The Company has realized gains on sale of these financial assets.

The Company is also exposed to interest rate cash flow risk mainly on its short-term deposits. The effective interest rate on short-term deposits is 5.62% (December 31, 2024: 5.32%).

The following table demonstrates the change in the value of short-term deposits due to fluctuation of 10 basis points in interest rate. With all other variables held constant, the Company's annual profit is affected through the impact on floating rate short-term deposits, as follows:

	Effect on profit ﷻ '000'
December 31, 2025	
-0.1%	(1,574)
+0.1%	1,574
 December 31, 2024	
-0.1%	(1,477)
+0.1%	<u>1,477</u>

Interest rate sensitivity of assets and liabilities

The Company manages exposure to the effects of various risks associated with fluctuations in the prevailing levels of market interest rates on its financial position and cash flows. The table below summarizes the Company's exposure to interest rate risks. Included are the Company's assets and liabilities at carrying amounts, categorized by the earlier of contractual re-pricing or maturity dates. The Company is exposed to interest rate risk as a result of mismatches or gaps in the amounts of assets and liabilities that mature or re-price in a given period. The Company manages this risk by matching the re-pricing of assets and liabilities through risk management strategies.

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Interest rate sensitivity of assets and liabilities is as follows:

December 31, 2025	Interest bearing			Non-interest bearing	Total
	Within 1 year	1 to 5 years	Over 5 years		
Assets					
Property and equipment	-	-	-	76,345	76,345
Intangible assets	-	-	-	10,374	10,374
Investment classified as FVOCI	-	-	-	893	893
Net investment in finance lease	532,661	1,856,063	67,077	-	2,455,801
Notes receivable carried at amortized cost	16,824	19,839	-	-	36,663
Notes receivable carried at fair value through other comprehensive income	34,182	11,071	-	-	45,253
Loans and advances to customers - microfinance receivables	100,231	586,028	2,156	-	688,415
Loans and advances to customers - tawarruq receivables	125,469	352,937	168	-	478,574
Other non-current assets	-	-	-	337,042	337,042
Inventories	-	-	-	73,243	73,243
Prepayments and other receivables	-	-	-	594,367	594,367
Deferred consideration receivable	-	-	-	226,806	226,806
Due from related parties	-	-	-	25,993	25,993
Cash and bank balances	-	-	-	807,652	807,652
Total Assets	809,367	2,825,938	69,401	2,152,715	5,857,421
Liabilities					
Employee benefits liabilities	-	-	-	82,707	82,707
Other non-current liabilities	-	-	-	310,059	310,059
Lease liabilities	2,407	3,576	-	-	5,983
Accounts payable, accrued and other liabilities (excluding lease liabilities)	-	-	-	1,688,139	1,688,139
Due to related parties	-	-	-	248,504	248,504
Total liabilities	2,407	3,576	-	2,329,409	2,335,392
Cumulative interest rate sensitivity gap	806,960	2,822,362	69,401	(176,694)	3,522,029

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December 31, 2024	Interest bearing			Non-interest bearing	Total
	Within 1 year	1 to 5 years	Over 5 years		
<i>Assets</i>					
Property and equipment	-	-	-	59,017	59,017
Intangible assets	-	-	-	17,453	17,453
Investment classified as FVOCI	-	-	-	893	893
Net investment in finance lease	477,659	1,743,787	197,040	-	2,418,486
Notes receivable carried at amortized cost	9,616	23,935	-	-	33,551
Notes receivables carried at fair value through other comprehensive income	21,078	9,977	-	-	31,055
Loans and advances to customers - microfinance receivables	168,137	494,413	264	-	662,814
Loans and advances to customers - tawarruq receivables	60,524	210,066	99	-	270,689
Other non-current assets	-	-	-	264,444	264,444
Inventories	-	-	-	82,367	82,367
Prepayments and other receivables	-	-	-	355,842	355,842
Deferred consideration receivable	-	-	-	163,833	163,833
Due from related parties	-	-	-	13,570	13,570
Long term deposit	-	-	-	-	-
Cash and bank balances	710,730	-	-	349,934	1,060,664
Total Assets	1,447,744	2,482,178	197,403	1,307,353	5,434,678
<i>Liabilities</i>					
Employee benefits liabilities	-	-	-	83,321	83,321
Other non-current liabilities	-	-	-	248,655	248,655
Lease liabilities	1,139	1,781	-	-	2,920
Derivative financial instruments	-	-	-	2,303	2,303
Bank borrowings	226,299	375,772	-	-	602,071
Accounts payable, accrued and other liabilities (excluding lease liabilities)	-	-	-	1,398,803	1,398,803
Due to related parties	-	-	-	218,904	218,904
Total liabilities	227,438	377,553	-	1,951,986	2,556,977
Cumulative interest rate sensitivity gap	1,220,306	2,104,625	197,403	(644,633)	2,877,701

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The effective interest rate (effective yield) of a monetary financial instrument is the rate that, when used in a present value calculation, results in the carrying amount of the instrument. The rate is a historical rate for a fixed rate instrument carried at amortized cost and a current market rate for a floating rate instrument or an instrument carried at fair value.

Currency risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. All of the purchases and sales of the Company are made in ﷻ. As the Company did not undertake significant transactions in currencies other than ﷻ and USD, during the year, and the historical empirical data shows that USD and ﷻ are pegged, hence, the Company was not exposed to any significant currency risk.

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from currency risk or interest rate risk). The Company is not exposed to other price risk such as equity risk and commodity risk as the Company is neither involved in investment in trading securities nor the commodities.

Liquidity risk

Liquidity risk is the risk that an enterprise will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from an inability to sell a financial asset quickly at an amount close to its fair value. Liquidity risk is managed by the company through its treasury department by monitoring the maturity profile of the Company's financial instruments to ensure that adequate liquidity is maintained or made available, as necessary to the Company.

This risk is managed through sale of receivables to different banks as disclosed in note 33. The average credit period on purchases of vehicles from an affiliate and third parties is up to one month. No interest is charged on the accounts payable. Liquidity requirements are monitored on a regular basis and management ensures that sufficient funds are available to meet any commitments as they arise.

The Company's financial liabilities primarily consist of due to related parties, accounts payable, payable under purchase and agency agreements, derivative financial instruments, bank borrowings, lease liabilities and amount due to Insurers. A portion of these financial liabilities are expected to be settled within 12 months from the reporting date and the Company expects to have adequate liquid funds to do so.

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Maturity analysis of assets and liabilities as per management estimation

The table below shows an analysis of assets and liabilities, analyzed according to when they are expected to be recovered or settled.

December 31, 2025	Fixed maturity			No fixed maturity	Total
	Within 1 year	1 to 5 years	Over 5 years		
Assets					
Investment classified as FVOCI	-	-	-	893	893
Net investment in finance lease	532,661	1,856,063	67,077	-	2,455,801
Notes receivable carried at amortized cost	16,824	19,839	-	-	36,663
Notes receivables carried at fair value through other comprehensive income	34,182	11,071	-	-	45,253
Loans and advances to customers - microfinance receivables	100,231	586,028	2,156	-	688,415
Loans and advances to customers - tawarruq receivables	125,469	352,937	168	-	478,574
Other non-current assets (a)	310,002	-	-	-	310,002
Prepayments and other receivables (b)	440,765	-	-	-	440,765
Deferred consideration receivable	226,806	-	-	-	226,806
Due from related parties	25,993	-	-	-	25,993
Cash and bank balances	807,652	-	-	-	807,652
Financial assets	2,620,585	2,825,938	69,401	893	5,516,817
Liabilities					
Lease liabilities	2,407	3,576	-	-	5,983
Accounts payable, accrued and other liabilities (c)	974,666	-	-	-	974,666
Due to related parties	248,504	-	-	-	248,504
Financial liabilities	1,225,577	3,576	-	-	1,229,153
Liquidity gap arising from financial instruments	1,395,008	2,822,362	69,401	893	4,287,664

a) This excludes net servicing asset (note 12).

b) This excludes prepaid expenses (note 13).

c) This excludes accrued expenses lease liabilities, present value of net servicing liability, provision against expected defaults and discounts in financial assets, provision for onerous arrangement and advance collection and other payables (note 21).

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December 31, 2024	Fixed maturity			No fixed maturity	Total
	Within 1 year	1 to 5 years	Over 5 years		
Assets					
Investment classified as FVOCI	-	-	-	893	893
Net investment in finance lease	477,659	1,743,787	197,040	-	2,418,486
Notes receivable carried at amortized cost	9,616	23,935	-	-	33,551
Notes receivables carried at fair value through other comprehensive income	21,078	9,977	-	-	31,055
Loans and advances to customers - microfinance receivables	168,137	494,413	264	-	662,814
Loans and advances to customers - tawarruq receivables	60,524	210,066	99	-	270,689
Other non-current assets (a)	246,347	-	-	-	246,347
Prepayments and other receivables (b)	89,038	-	-	-	89,038
Deferred consideration receivable	163,833	-	-	-	163,833
Due from related parties	13,570	-	-	-	13,570
Cash and bank balances	1,060,664	-	-	-	1,060,664
Financial assets	2,310,466	2,482,178	197,403	893	4,990,940
Liabilities					
Lease liabilities	1,139	1,781	-	-	2,920
Accounts payable, accrued and other liabilities (c)	922,003	-	-	-	922,003
Bank borrowings	226,299	375,772	-	-	602,071
Due to related parties	218,904	-	-	-	218,904
Financial liabilities	1,368,345	377,553	-	-	1,745,898
Liquidity gap arising from financial instruments	942,121	2,104,625	197,403	893	3,245,042

a) This excludes net servicing asset (note 12).

b) This excludes prepaid expenses (note 13).

c) This excludes accrued expenses lease liabilities, present value of net servicing liability, provision against expected defaults and discounts in financial assets, provision for onerous arrangement and advance collection and other payables (note 21).

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Credit risk and concentration of credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Company is exposed to credit risk on cash and bank balances, due from insurer, deferred consideration receivable, receivable under purchase and agency agreement, net investment in finance lease relating to vehicles, net investment in finance lease relating to real estate, notes receivables at amortized cost and notes receivables at fair value through other comprehensive income, loans and advances to customers, net, investment classified at fair value through other comprehensive income, due from related parties, employees receivables and other receivables. The Company has established procedures to manage credit exposure including, credit approvals, credit limits, collateral and guarantee requirements. These procedures are based on the Company's internal guidelines. The Companies risk committee manages the overall credit risk strategy.

Concentration of credit risk indicates the relative sensitivity of the Company's performance to developments affecting a particular segment of customers.

The Company manages concentration of credit risk exposure through diversification of activities and sale of eligible receivables to different banks through purchase and agency agreements. However, the Company mitigates its credit risk through evaluation of credit worthiness through one of its affiliates and regulator and by obtaining promissory notes and also by retaining the title of the vehicle / properties leased out where applicable. For certain types of customers, the maximum credit limits are defined. An allowance for expected credit loss is maintained at a level which, in the judgment of management, is adequate to provide for impairment losses on delinquent receivables.

All receivables are secured mainly through promissory notes and where applicable by retaining the title of the vehicles / properties leased out and yield a fixed rate of commission for each contract. The title of the vehicles / properties sold under finance lease agreements is held in the name of the Company as collateral to be repossessed, in case of default by the customer.

The carrying amount of financial assets recorded in the financial statements, which is net of impairment losses, represents the Company's maximum exposure to credit risk without taking account of the value of any collateral obtained.

Credit quality analysis

i) Financial assets carried at fair value through other comprehensive income (FVOCI)

The following tables set out information about the credit quality of financial assets measured at fair value through other comprehensive income as of December 31, 2025 and December 31, 2024. Unless specifically indicated, for financial assets, the amounts in the table represent gross carrying amounts.

a) Net carrying amounts/exposure at default

	December 31, 2025			Total
	12 month ECL	Lifetime ECL not credit impaired	Lifetime ECL credit impaired	
Notes receivable carried at fair value through other comprehensive income	14,871	391	29,991	45,253

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	December 31, 2024			Total
	12 month ECL	Lifetime ECL not credit impaired	Lifetime ECL credit impaired	
Notes receivable carried at fair value through other comprehensive income	12,908	565	17,582	31,055

b) Allowance for ECL

	December 31, 2025			Total
	12 month ECL	Lifetime ECL not credit impaired	Lifetime ECL credit impaired	
Notes receivable carried at fair value through other comprehensive income	94	2	3,474	3,570

	December 31, 2024			Total
	12 month ECL	Lifetime ECL not credit impaired	Lifetime ECL credit impaired	
Notes receivable carried at fair value through other comprehensive income	151	13	12,847	13,011

ii) Financial assets, carried at amortized cost

The following tables set out information about the credit quality of financial assets measured at amortized cost as of December 31, 2025 and December 31, 2024. Unless specifically indicated, for financial assets, the amounts in the table represent gross carrying amounts.

a) Gross carrying amounts

	December 31, 2025			Total
	12 month ECL	Lifetime ECL not credit impaired	Lifetime ECL credit impaired	
Net investment in finance lease relating to vehicles	2,853,859	122,950	54,333	3,031,142
Net investment in finance lease relating to real estate	294,800	6,622	12,475	313,897
Notes receivable carried at amortized cost	25,457	5,127	20,321	50,905
Loans and advances to customers - microfinance receivables	992,827	16,120	58,285	1,067,232
Loans and advances to customers - tawarruq receivables	636,166	19,508	38,621	694,295
Carrying amount	4,803,109	170,327	184,035	5,157,471

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	December 31, 2024			Total
	12 month ECL	Lifetime ECL not credit impaired	Lifetime ECL credit impaired	
Net investment in finance lease relating to vehicles	2,495,430	169,799	20,225	2,685,454
Net investment in finance lease relating to real estate	633,503	11,891	8,726	654,120
Notes receivable carried at amortized cost	33,953	7,687	11,055	52,695
Loans and advances to customers - microfinance receivables	866,012	13,654	23,863	903,529
Loans and advances to customers - tawarruq receivables	390,149	6,879	23,063	420,091
Carrying amount	4,419,047	209,910	86,932	4,715,889

b) Allowance for ECL

	December 31, 2025			Total
	12 month ECL	Lifetime ECL not credit impaired	Lifetime ECL credit impaired	
Net investment in finance lease relating to vehicles	22,157	4,157	66,860	93,174
Net investment in finance lease relating to real estate	3,930	566	2,014	6,510
Notes receivable carried at amortized cost	101	29	3,726	3,856
Loans and advances to customers - microfinance receivables	18,757	1,046	26,386	46,189
Loans and advances to customers - tawarruq receivables	12,225	411	19,186	31,822
	57,170	6,209	118,172	181,551

	December 31, 2024			Total
	12 month ECL	Lifetime ECL not credit impaired	Lifetime ECL credit impaired	
Net investment in finance lease relating to vehicles	22,686	3,545	15,348	41,579
Net investment in finance lease relating to real estate	7,840	778	1,410	10,028
Notes receivable carried at amortized cost	152	61	2,034	2,247
Loans and advances to customers - microfinance receivables	11,364	702	23,863	35,929
Loans and advances to customers - tawarruq receivables	11,722	217	17,849	29,788
	53,764	5,303	60,504	119,571

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The allowance for ECL for net investment in finance lease relating to vehicles also includes the expected credit losses on insurance, which the Company arranges on behalf of the customers (note 9).

Amounts arising from ECL - Significant increase in credit risk (SICR)

When determining whether the risk of default on a financial instrument has increased significantly since initial recognition, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort.

The Company groups its receivables into Stage 1, Stage 2, and Stage 3 as described below:

Stage 1: When loans are first recognized, the Company recognizes an allowance based on 12 months ECLs. Stage 1 receivables also include receivables where the credit risk has improved, and the balance has been reclassified from Stage 2.

Stage 2: When a receivable has shown a significant increase in credit risk since origination, the Company records an allowance for the Lifetime ECL. Stage 2 receivables also include receivables, where the credit risk has improved, and the receivable has been reclassified from Stage 3.

Stage 3: Receivables considered credit impaired. The Company records an allowance for the Lifetime ECL.

Credit risk grades

The Company allocates each exposure to a credit risk grade based on a variety of data that is determined to be predictive of the risk of default and applying experienced credit judgment. Credit risk grades are defined using qualitative and quantitative factors that are indicative of risk of default. These factors vary depending on the nature of the exposure and the type of borrower.

Credit risk grades are defined and calibrated such that the risk of default occurring increases exponentially as the credit risk deteriorates so, for example, the difference in risk of default between credit risk grades 1 and 2 is smaller than the difference between credit risk grades 2 and 3.

Each exposure is allocated to a credit risk grade at initial recognition based on available information about the borrower. Exposures are subject to ongoing monitoring, which may result in an exposure being moved to a different credit risk grade.

a) Generating the term structure of PD

For the determination of term structure of PD for exposures, the Company does not recognize the deterioration of credit quality to intermediate-risk buckets/grades. Rather PD term structure has been created using cumulative PD methodologies.

The Company employs statistical models to analyze the data collected and generate estimates of the remaining lifetime PD of exposures and how these are expected to change as a result of the passage of time.

This analysis includes the identification and calibration of relationships between changes in default rates and macroeconomic factors as well as in depth analysis of the input of certain other factors (e.g. forbearance experience) on the risk of default include oil prices, inflation, manufacturing purchasing manager's index, money supply, GDP etc. For exposures to specific industries and/or regions, the analysis may extend to relevant commodity and/or real estate prices.

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Based on external actual and forecast information, the Company formulates a 'base case' view of the future direction of relevant economic variables as well as a representative range of other possible forecast scenarios (see incorporation of forward-looking information). The Company then uses these forecasts to adjust its estimates of PDs.

b) Determining whether credit risk has increased significantly

The criteria for determining whether credit risk has increased significantly include quantitative changes in PDs and qualitative factors, including a backstop based on delinquency.

The credit risk of a particular exposure is deemed to have increased significantly since initial recognition, which is determined under basis of Company's staging criteria.

Using its expert credit judgment and, where possible, relevant historical experience, the Company may determine that an exposure has undergone a significant increase in credit risk based on particular qualitative indicators that it considers are indicative of such and whose effect may not otherwise be fully reflected in its quantitative analysis on a timely basis.

As a backstop, the Company considers that a significant increase in credit risk occurs no later than when an asset is more than 30 days past due. Days past due are determined by counting the number of days since the earliest elapsed due date in respect of which full payment has not been received. Due dates are determined without considering any grace period that might be available to the borrower.

The Company monitors the effectiveness of the criteria used to identify significant increases in credit risk by regular reviews to confirm that:

- the criteria are capable of identifying significant increases in credit risk before an exposure is in default;
- the criteria do not align with the point in time when an asset becomes 30 days past due; and
- there is no unwarranted volatility in loss allowance from transfers between 12-month PD (stage 1) and lifetime PD (stage 2).

No change has been made in the backstop criteria for all types of exposures.

c) Modified financial assets

The contractual terms of finance lease, notes receivables and loans and advances to customers may be modified for a number of reasons, including changing market conditions, customer retention and other factors not related to a current or potential credit deterioration of the customer. An existing financing and advances whose terms have been modified may be derecognized and the renegotiated financing and advances recognized as a new financing and advances at fair value in accordance with the accounting policy.

When the terms of finance lease, notes receivables and loans and advances to customers are modified and the modification does not result in de-recognition, the determination of whether the asset's credit risk has increased significantly is completed on the basis of the approved staging criteria.

The Company renegotiates finance lease, notes receivables and loans and advances to customers in financial difficulties (referred to as 'forbearance activities') to maximize collection opportunities and minimize the risk of default. Under the Company's forbearance policy, finance lease, notes receivable and loans and advances to customers forbearance is granted on a selective basis if the debtor is currently in default on its debt or if there is a high risk of default, there is evidence that the debtor made all reasonable efforts to pay under the original contractual terms and the debtor is expected to be able to meet the revised terms.

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The revised terms usually include extending the maturity, changing the timing of interest payments and amending the terms of contracts covenants. Both consumer and corporate portfolios are subject to the forbearance policy.

d) Definition of 'Default'

A default is considered to have occurred with regard to a particular obligor when either or both of the two following events have taken place:

- The obligor is past due for 90 days or more on any material credit obligations to the Company including principal instalments, interest payments and fees.
- The Company considers that the obligor is unlikely to pay its credit obligations to the Company in full, without recourse by the Company to actions such as realizing security (if any).

The definition of default largely aligns with that applied by the Company for regulatory capital purposes.

e) Incorporation of forward-looking information

The Company incorporates forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL. Based on advice from the external actual and forecast information, the Company formulates a 'base case' view of the future direction of relevant economic variables as well as a representative range of other possible forecast scenarios. This process involves developing two or more additional economic scenarios and considering the relative probabilities of each outcome. External information includes economic data and forecasts published by governmental bodies and monetary authorities in the Kingdom of Saudi Arabia and selected private sector and academic forecasters.

The Company has identified and documented key drivers of credit risk and credit losses for each portfolio of financial instruments and, using an analysis of historical data, has estimated relationships between macro-economic variables and credit risk and credit losses.

There have been no changes to the types of forward looking variables (key economic drivers) used as model inputs in the current year.

f) Measurement of ECL

The key inputs into the measurement of ECL are the term structure of the following variables:

- probability of default (PD);
- loss given default (LGD);
- exposure at default (EAD)

These parameters are generally derived from internally developed statistical models and other historical data. They are adjusted to reflect forward-looking information as described above.

PD estimates are estimates at a certain date, which are calculated, based on statistical rating models, and assessed using rating tools tailored to the various categories of counterparties and exposures. These statistical models are based on internally and externally compiled data comprising both quantitative and qualitative factors. Where it is available, market data may also be used to derive the PD for large corporate counterparties. If a counterparty or exposure migrates between ratings classes, then this will lead to a change in the estimate of the associated PD. PDs are estimated considering the contractual maturities of exposures and estimated prepayment rates.

LGD is the magnitude of the likely loss if there is a default. The Company estimates LGD parameters based on the history of recovery rates of claims against defaulted counterparties while also incorporating forward-looking information through Jacobs & Frye method. The LGD models consider the structure, seniority of the claim, counterparty industry and recovery costs of any collateral that is integral to the financial asset.

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EAD represents the expected exposure in the event of a default. The Company derives the EAD from the current exposure to the counterparty and potential changes to the current amount allowed under the contract including amortization.

The Company measures ECL considering the risk of default over the maximum contractual period (including any borrower's extension options) over which it is exposed to credit risk, even if, for risk management purposes, the Company considers a longer period. The maximum contractual period extends to the date at which the Company has the right to require repayment of an advance or terminate a finance lease, notes receivables and loans and advances arrangement.

Given current economic uncertainties and the judgment applied to factors used in determining the expected default of finance lease, notes receivables and loans and advances to customers in future periods, expected credit losses reported by the Company should be considered as a best estimate within a range of possible estimates.

Updates to the ECL Methodology

- As of January 1, 2022, the Company has made following material changes as a result of the change in the ECL Methodology and new SAMA rules:
- It has aligned with the SAMA guidelines the governance and controls framework over ECL estimation and reporting focusing on data integrity and model validation.
- Revised and more recent portfolio data has been used to compute the PD and LGD.
- Updated macroeconomic forecasts were used to update PIT PD and LGD estimates.
- The gross outstanding as of reporting date and each future prediction date (monthly) is considered as the EAD as opposed to net outstanding.
- Cool off periods have been defined with minimum time interval for which an account needs to stay in the worse stage before being transferred to a better stage after the criteria for classification into worse stage no longer persists.

g) Governance and controls

In addition to the existing risk management framework, the Company has established a Steering Committee for oversight of IFRS 9 impairment process that includes representation from Finance, Risk and Information Technology (IT), as well as the involvement of subject matter experts in the areas of methodology reviews, data sourcing, risk modelling, and formulating judgements with respect to the aspects of significant increase in credit risk determination, macroeconomic assumptions and forward looking factors. The Framework and related controls have been approved by the board of directors.

h) Capital management

The Company's capital management objectives are to ensure the Company's ability to continue as a going concern and to provide adequate return to its shareholders through the optimization of the capital structure. The Company manages the capital structure and makes adjustments in the light of changes in economic conditions and risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders or issue new shares.

The Company monitors aggregate amount of financing offered by the Company on the basis of the regulatory requirements of Regulations for Companies and SAMA. SAMA requires finance Companies engaged in financing other than real estate, to maintain aggregate financing to capital ratio of three times. For real estate financing, the requirement for capital ratio is five times.

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	<u>2025</u>	<u>2024</u>
Aggregate financing to capital ratio (Total financing (net investment in finance lease, notes receivable and loans and advances to customers, net) divided by total shareholders' equity)	<u>1.05 times</u>	<u>1.19 times</u>

33. PURCHASE AND AGENCY AGREEMENTS

The Company has entered into purchase and agency agreements (the "agreements") with certain local banks in respect of certain financial assets comprising of finance lease, notes receivable and loan and advances to customers (collectively referred as "receivables").

Under the terms of the purchase and agency agreements, the Company first sells the eligible receivables to the banks and then manages them on behalf of the banks as an agent for a monthly fee as per the terms of the purchase and agency agreements.

During the year ended December 31, 2025, the Company sold ﷲ 5,343.1 million of its net receivables (December 31, 2024: ﷲ 4,126.2 million) and the total amount received from the bank in respect of such sale was ﷲ 5,787.3 million (December 31, 2024: ﷲ 4,547 million). Upon sale, the Company derecognizes the receivables from its books and recognizes the difference as either gain or loss on derecognition of receivables (note d).

The following are the significant terms of the agreement:

- a) The Company continues to manage the sold receivables on behalf of the banks for a fee (agency fee). The total settlement of net receivables to be made to the banks as an agent (as per the agreed cash flows) under purchase and agency arrangements amount to ﷲ 10,773.6 million as of December 31, 2025 (December 31, 2024: ﷲ 8,275.3 million).

The maturity analysis of derecognized receivables is as follows:

Under purchase and agency Agreements	<u>Upto 1 year</u>	<u>2 – 3 years</u>	<u>After 3 years</u>	<u>Total</u>
December 31, 2025	<u>4,268,513</u>	<u>4,709,857</u>	<u>1,795,208</u>	<u>10,773,578</u>
December 31, 2024	<u>3,006,980</u>	<u>3,765,541</u>	<u>1,502,802</u>	<u>8,275,323</u>

- b) Each agreement is supported by a "cash flow statement" which stipulates the principal amount and the monthly receivables falling due. Under the terms of the agreements, the Company, in the capacity of an agent, settles to the banks monthly amount based on the cash flow statement. Any excess collections over and above the stipulated amounts and after retaining the amount for the next month's repayment are transferred monthly by the Company to the banks. The amount of the next month's repayment is recognized as a liability and included in payable under purchase and agency agreements (note 21).

- c) A reserve is to be maintained out of the monthly receipts, which is to be distributed at the end of the term of the agreements after deducting the actual defaults and discounts on premature terminations. The balance in the reserve account after deducting the actual defaults and discounts shall be retained by the Company as deferred consideration on sale of receivables. Any shortfall in the reserve account is to be borne by the banks.

- d) During the year ended December 31, 2025, the Company made a gain amounting to ﷲ 473.1 million (December 31, 2024: ﷲ 437.9 million) on derecognition of receivables sold to the banks under the agreements, which is calculated as follows:

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	<u>2025</u>	<u>2024</u>
Gross amount of finance lease receivables relating to real estate sold	184,710	-
Gross amount of finance lease receivables relating to vehicles sold	5,261,600	4,713,318
Gross amount of tawarruq receivables sold	840,253	892,737
Gross amount of microfinance receivables sold	853,424	-
Less: deferred finance income	(1,796,899)	(1,479,837)
Less: present value of deferred consideration receivable (note i)	-	-
Less: present value of net servicing liability (note ii)	(28,919)	(17,296)
Less: amounts received from the banks	(5,787,259)	(4,546,844)
Net gain on derecognition of receivables	473,090	437,922

During the year, certain purchase and agency agreements (lease and notes receivables), previously entered into by the Company, matured and the Company has recorded a net gain amounting to ﷻ 31.18 million (December 31, 2024: 40.24 million) after deducting the actual customer defaults and discounts on premature terminations and has obtained the final settlement and discharge letters from the banks with respect to these agreements. The total gain on derecognized receivables for the year is as follows:

	<u>2025</u>	<u>2024</u>
Gain on derecognition of receivables	473,090	437,922
Gain on closure of derecognized pools upon maturity	31,181	40,329
	504,271	478,251

- i. The Deferred consideration receivable represents the continuing involvement in the transferred asset. Provision against expected defaults in respect of sold receivables represents a guarantee provided by the Company under purchase and agency agreements to pay for default losses on a transferred asset. These have been disclosed as deferred consideration receivable (note 12) and provision against expected defaults and discounts in respect of sold receivables (notes 20 and 21).
- ii. The Company's net servicing assets and related liabilities is calculated separately for each agreement by calculating the present value of servicing assets, as per the terms of the agreement, and by estimating the present value of servicing liability and related provisions. The net amount is classified as a net servicing asset or a net servicing liability on the statement of financial position. This has been presented as follows:

	<u>2025</u>	<u>2024</u>
Net servicing assets (note 12)	27,040	18,097
Net servicing liability	18,526	18,733
Less: current portion (note 21)	(11,954)	(10,394)
Non-current portion (note 20)	6,572	8,339

The present value of deferred consideration receivable, the provision against default and the present value of net servicing asset and net servicing liability is calculated by using the appropriate discount rate (note 4).

34. FAIR VALUE OF FINANCIAL INSTRUMENTS

The Company's financial assets consist of cash and bank balances, due from insurer, deferred consideration receivable, receivable under purchase and agency agreement, net investment in finance lease relating to vehicles, net investment in finance lease relating to real estate, notes receivables at amortized cost and notes receivables at fair value through other comprehensive income, loans and advances to customers, investment classified at fair value through other comprehensive income, due from related parties, employees receivables and other receivables.

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The fair values of the financial instruments are not materially different from their carrying values.

The Company's management determines the policies and procedures for both recurring fair value measurement and for non-recurring measurement.

All financial instruments for which fair value is recognized or disclosed are categorized within the fair value hierarchy, based on the lowest level input that is significant to the fair value measurement as a whole, as follows:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

The following table provides the fair value measurement hierarchy of the Company's financial assets as of December 31, 2025 and December 31, 2024:

December 31, 2025

	Fair value measurement using			
	Total	Quoted prices in active market (Level 1)	Significant Observable Inputs (Level 2)	Significant unobservable inputs (Level 3)
Financial assets measured at fair value				
Notes receivable classified as fair value through other comprehensive income	17,228	-	-	17,228
Investment classified as fair value through other comprehensive income	893	-	-	893

December 31, 2024

	Fair value measurement using			
	Total	Quoted prices in active market (Level 1)	Significant Observable Inputs (Level 2)	Significant unobservable inputs (Level 3)
Financial assets measured at fair value				
Notes receivable classified as fair value through other comprehensive income	31,055	-	-	31,055
Investment classified as fair value through other comprehensive income	893	-	-	893
Negative fair value of derivative financial instruments	2,303	-	-	2,303

There were no transfers between Level 1 and Level 2 during 2025 and 2024.

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35. EVENTS AFTER THE REPORTING YEAR

Subsequent to the year end, the Company executed purchase and agency agreements with certain local commercial banks to sell 1,404.3 million of its financial assets. Under the terms of the purchase and agency agreements, the Company sold the eligible receivables to the bank net of insurance premiums and undertook to manage them on behalf of the bank as an agent for a monthly fee as per the terms of the purchase and agency agreement.

36. BOARD OF DIRECTORS' APPROVAL

These financial statements were approved by the Board of Directors on March 03, 2025 (corresponding to 14 Ramadan, 1447 AH).